

Independent Auditors' Report

To the Members of DLF Clubs and Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)
Report on Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of **DLF Clubs and Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)** ("the Company"), which comprise the balance sheet as at March 31, 2025, and the statement of profit and loss (including other comprehensive income), and statement of cash flow and the statement of changes in equity for the year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as the 'financial statements').

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013, as amended, ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, its loss (including other comprehensive income), changes in equity and the its cash flows for the year ended on that date.

Basis for opinion

We conducted our audit of the financial statements in accordance with Standards on Auditing (SA) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the financial statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by The Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the financial statements.

Information Other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Board report but does not include the financial statements and our auditor's report thereon. The Board Report is expected to be made available to us after the date of this Auditors' Report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. When we read Board Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.



Responsibilities of the Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act read with relevant Rules issued thereunder. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, we give in the Annexure A, a statement on the matters specified in the paragraph 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014;
 - c) The balance sheet, the statement of profit and loss (including other comprehensive income), the cash flows statement and the statement of changes in equity dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with relevant Rules issued there under.
 - e) On the basis of the written representations received from the directors as on April 01, 2025 and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.



- f) The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(b) above on reporting under Section 143(3)(b) of the Act and paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014
- g) With respect to the adequacy of the internal financial controls with reference to these financial statement of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- h) In our opinion, and according to the information and explanations given to us, the managerial remuneration paid by the Company to its director during the current year is in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V of the Act.
- i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statement -Refer note 40 to the financial statement.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amount required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

 (b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and



(c) Based on such audit procedures that were considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause iv(a) and iv(b) contain any material misstatement.

v. No dividend has been declared or paid during the year by the Company.

vi. Based on our examination which included test checks and confirmation received by the management from third party service provider, the Company has used accounting software which is operated by a third party service provider for maintaining its books of account, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. Additionally, for the reasons stated in note 47 to the financial statements, we are unable to comment whether the audit trail has been preserved by the Company as per the statutory requirements for record retention for previous year.

For S S Kothari Mehta & Co. LLP
Chartered Accountants
Firm's Registration No. 000756N/N500441



AMIT GOEL
Partner
Membership No. 500607

Place: New Delhi
Date: May 02, 2025
UDIN: 25500607BMLATK8948

Annexure A to the Independent Auditor's Report to the Members of DLF Clubs & Hospitality Limited (Formerly know as DLF Recreational Foundation Limited) on its financial statement dated May 02, 2025

Report on the matters specified in paragraph 3 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Companies Act, 2013 ("the Act") as referred to in paragraph 1 of 'Report on Other Legal and Regulatory Requirements' section.

- i. (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.
(B) The Company has maintained proper records showing full particulars of intangibles assets.
(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the property, plant and equipment are physically verified by the management according to a phased program designed to cover all the items over a period of three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, a portion of the property, plant and equipment has been physically verified by the management during the year and no material discrepancies have been noticed on such verification.
(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of all the immovable property (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the Company) are held in the name of the Company as at the balance sheet date.
(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued any of its property, plant and equipment and intangible assets during the year, accordingly, the requirement to report on clause 3(i)(d) of the Order is not applicable to the Company.
(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings have been initiated during the year or are pending against the Company as at March 31, 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.



ii. (a)

- According to the information and explanations given to us and on the basis of our examination of records of the Company, management has conducted the physical verification of the inventory during the year. In our opinion, frequency of the verification by the management is reasonable and the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such physical verification when compared with books of account.
- According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been sanctioned working capital limits in excess of five crore rupees, in aggregate from banks or financial institutions during any point of time of the year, accordingly, the requirement to report on clause 3(ii)(b) of the Order is not applicable to the Company.

iii. (a) Based on the audit procedures carried on by us and as per the information and explanations given to us, the Company has not made investments, provided guarantee or security and granted loans or advances in the nature of loans, secured or unsecured, to companies, firms, limited liability partnerships or any other parties during the year.

(b) According to the information and explanations given to us and based on the audit procedures conducted by us, in our opinion, during the year the Company has not made investments, provided guarantees, provided security and granted loans and advances in the nature of loans to companies, firms, Limited Liability Partnerships or any other parties, accordingly, the requirement to report on clause 3(iii)(b) of the Order is not applicable to the Company.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, during the Company has not granted loan to Company that are repayable on demand. However loan outstanding at the beginning of year has been paid when demanded during the year. There is no default on part of the party to whom the money has been lent. Further the payment of interest has been regular during the year.

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no amounts of loans and advances in the nature of loans granted to companies, firms, limited liability partnerships or any other parties which are overdue for more than ninety days.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there were no loans or advance in the nature of loan granted to companies or any other parties which was fallen due during the year, that have been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.



f) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not granted any loans or advances in the nature of loans, either repayable on demand or without specifying any terms or period of repayment to companies.

(iv) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no loans, investments, guarantees, and security in respect of which provisions of sections 185 and 186 of the Act are applicable, accordingly, the requirement to report on clause 3(iv) of the Order is not applicable to the Company.

(v) According to the information and explanation given to us, and on the basis of our examination of records of the Company, the Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Act and the rules made thereunder, to the extent applicable, accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.

(vi) According to the information and explanations given to us, the Company not in business of sale of any goods or provision of services as prescribed, accordingly, the provisions of clause 3(vi) of the Order are not applicable to the Company.

(vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company is generally regular in depositing with appropriate authorities undisputed statutory dues including goods and services tax, provident fund, employees state insurance, income-tax, duty of customs, duty of excise, value added tax, cess and other statutory dues applicable to it. According to the information and explanations given to us and based on audit procedures performed by us, no undisputed amounts payable in respect of these statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the dues outstanding in respect of Income-tax, Goods & Service Tax, Sales-tax, Service-tax, Customs Duty, Excise Duty and Value added tax which have not been deposited on account of any dispute are as follows:

| Name of the statute | Nature of dues | Amount (Rs. In lakhs) | Amount Paid Under Protest (Rs. In lakhs) | Period to which the amount relates | Forum where dispute is pending |
|-------------------------------------|-------------------|-----------------------|--|------------------------------------|--------------------------------|
| Punjab Entertainment Duty Act, 1955 | Entertainment Tax | 184.87 | 184.87 | FY 2003-04 to 2010-11 | Commissioner (Appeals) |
| Punjab Entertainment Duty Act, 1955 | Entertainment Tax | 934.83 | 535.63 | FY 2004-05 to 2007-08 | Supreme Court of India |



| | | | | | |
|---|---|--------|-------|--------------------------------|---|
| Finance Act, 1994 | Service Tax | 217.63 | - | FY 2008-09 to 2011-12 | CESTAT |
| Finance Act, 1994 | Service tax Demand on abatement on works contract service | 746.22 | - | AY 2010-2018 | CESTAT |
| The Employees provident funds and miscellaneous provisions Act 1952 | Demand from PF Department- 60% balance amount | 34.98 | 13.99 | October 2014 to September 2020 | Central Government Industrial Tribunal Cum Laboure Court, Delhi |

(viii) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year. Accordingly, the requirement to report on clause 3(viii) of the Order is not applicable to the Company.

(ix) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, loans amounting to Rs. 2200.00 Lakhs are repayable on demand and such loans and interest thereon have not been demanded for repayment during the relevant financial year. Further, the Company did not have any outstanding loans or borrowings or interest thereon due to any other lender during the year.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been declared a wilful defaulter by any bank or financial institution or government or government authority.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company did not have any term loans outstanding during the year, accordingly, the requirement to report on clause (ix)(c) of the Order is not applicable to the Company.

(d) On an overall examination of the financial statements of the Company, the Company has used short term funds of Rs. 150,00.00 lakh for long-term purposes representing security deposit given for taking golf resorts on lease.

(e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that, the Company does not have any investment in any subsidiary, associate or joint venture (as defined under the Act) during the year ended March 31, 2025, accordingly, the requirement to report on clause 3(ix)(e) and clause (ix)(f) of the Order is not applicable to the Company.



- (x) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not raised any money during the year by way of initial public offer / further public offer (including debt instruments), accordingly, the requirement to report on clause 3(x)(a) of the Order is not applicable to the Company.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares /fully or partially or optionally convertible debentures during the year under audit, accordingly, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.
- (xi) (a) Based on examination of the books and records of the Company and according to the information and explanations given to us, no fraud by the Company or on the Company has been noticed or reported.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, no report under sub-section (12) of section 143 of the Act, has been filed by cost auditor/ secretarial auditor or by us in Form ADT – 4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no whistle blower complaints received by the Company during the year.
- (xii) According to the information and explanations given to us, the Company is not a Nidhi company as per the provisions of the Act. Accordingly, the requirement to report on clause 3(xii) of the Order are not applicable to the Company.
- (xiii) According to the information and explanations given to us, and on the basis of our examination of the records of the Company, transactions with the related parties are in compliance with section 188 of Act, where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable Indian accounting standards. The provisions of section 177 of the Act are in compliance, where applicable.
- (xiv) Based on information and explanations provided to us and our audit procedures, in our opinion, the Company does not have an internal audit system and is not required to have an internal audit system under the provisions of section 138 of the Act. Accordingly, the requirement to report under clause 3(xiv)(a) and (xiv)(b) of the Order is not applicable to the Company.
- (xv) In our opinion, and according to the information and explanations given to us, the Company has not entered into any non-cash transactions with directors or persons connected with him as referred under section 192 of the Act.
- (xvi) (a) According to the information and explanations given to us, the provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company, accordingly, the requirement to report on clause 3(xvi)(a) of the Order is not applicable to the Company.



(b) The Company has not conducted any Non-Banking Financial or Housing Finance activities without obtained a valid Certificate of Registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934.

(c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India, accordingly, the requirement to report on clause 3(xvi)(c) of the Order is not applicable to the Company.

(d) Based on the information and explanations provided by the management of the Company, the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) does not have more than one CICs, which are part of the Group. We have not, however, separately evaluated whether the information provided by the management is accurate and complete, accordingly, the reporting under clause 3(xvi)(d) of the Order is not applicable to the Company.

(xvii) The Company has incurred cash losses amounting to Rs.7.00 lakhs in the current year and Rs. 1286.42 lakhs in the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors during the year, accordingly, requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.

(xix) According to the information and explanations given to us and on the basis of the financial ratios disclosed in note 51 to the financial statements, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

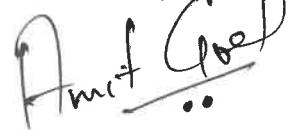
(xx) In our opinion and according to the information and explanations given to us, the provisions of section 135 of the Act are not applicable to the Company. Accordingly, the requirement to report on Clauses 3(xx)(a) and 3(xx)(b) of the Order is not applicable to the Company.



(xxi) In our opinion and according to the information and explanations given to us, the Company is not required to prepare the consolidated financial statements. Accordingly, the requirement to report on Clause 3(xxi) of the Order is not applicable to the Company.

For S S Kothari Mehta & Co. LLP

Chartered Accountants
Firm's Registration No. 000756N/N500441



AMIT GOEL
Partner
Membership No. 500607

Place: New Delhi

Date: May 02, 2025

UDIN: 25500607BMLATK8948

**Annexure B to the Independent Auditor's Report to the Members of DLF Clubs & Hospitality Limited
(Formerly know as DLF Recreational Foundation Limited) on its financial statement dated May 2,
2025**

**Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Act
as referred to in paragraph 2(g) of 'Report on Other Legal and Regulatory Requirements' section**

We have audited the internal financial controls with reference to financial statements of **DLF Clubs & Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)** as of March 31, 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to these financial statements based on our audit.

We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to these financial statements was established and maintained and if such controls operated effectively in all material respects.



Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to these financial statement and their operating effectiveness. Our audit of internal financial controls with reference to these financial statement included obtaining an understanding of internal financial controls with reference to these financial statement, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to these financial statement.

Meaning of Internal Financial Controls With Reference to these Financial Statement

A company's internal financial control with reference to these financial statement is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to these financial statement includes those policies and procedures that:

- a) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company.
- b) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and
- c) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls With Reference to these Financial Statement

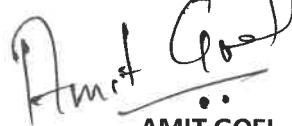
Because of the inherent limitations of internal financial controls with reference to these financial statement, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to these financial statement to future periods are subject to the risk that the internal financial control with reference to these financial statement may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.



Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls with reference to financial statement and such internal financial controls with reference to financial statement were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note .

For S S Kothari Mehta & Co. LLP
Chartered Accountants
Firm's Registration No. 000756N/N50044L



AMIT GOEL

Partner

Membership No. 500607



Place: New Delhi

Date: May 02, 2025

UDIN: 25500607BMLATK8948

DLF Clubs and Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)
 Regd. Office : 1st Floor, DLF Gateway Tower, R Block, DLF City Phase-III, Gurugram, Haryana, India-122002
 CIN: U92490HR2008PLC101701
 Balance sheet as at March 31, 2025
 (All amounts in ₹ Lakhs, unless otherwise stated)

| Particulars | Note | As at March 31, 2025 | As at March 31, 2024 |
|---|------|-------------------------|-------------------------|
| Assets | | | |
| Non-current assets | | | |
| Property, plant and equipment | 2 | 3,663.55 | 3,431.12 |
| Right of use assets | 2 | 30,122.86 | 1,119.74 |
| Capital work in progress | 2 | 827.77 | 175.00 |
| Other intangible assets | 2 | 55.48 | 23.30 |
| Financial assets | | | |
| - Loans | 3 | | 0.97 |
| - Other financial assets | 4 | 4,237.12 | 209.26 |
| Deferred tax asset (net) | 5 | 463.67 | 967.63 |
| Non-current tax asset (net) | 6 | 1,194.32 | 746.60 |
| Other non-current assets | 7 | 721.73 | 770.86 |
| Total non-current assets | | 41,286.50 | 7,444.48 |
| Current assets | | | |
| Inventories | 8 | 1,006.91 | 892.07 |
| Financial assets | | | |
| - Trade receivables | 9 | 4,056.06 | 3,232.79 |
| - Cash and cash equivalent | 10 | 2,983.61 | 986.40 |
| - Other bank balances | 11 | 17.61 | 1,947.47 |
| - Loans | 12 | 0.97 | 463.59 |
| - Other financial assets | 13 | 355.78 | 14,790.49 |
| Other current assets | 14 | 1,169.78 | 536.64 |
| Total current assets | | 9,590.72 | 22,849.45 |
| Total Assets | | 50,877.22 | 30,293.93 |
| EQUITY AND LIABILITIES | | | |
| Equity | | | |
| Equity share capital | 15 | 2,874.00 | 2,874.00 |
| Other equity | 16 | (9,248.29) | (5,782.60) |
| Total equity | | (6,374.29) | (2,908.60) |
| Non-current liabilities | | | |
| Financial liabilities | | | |
| Lease liabilities | 43 | 20,045.17 | 900.00 |
| Other financial liabilities | 17 | 3,225.98 | 3,754.88 |
| Provisions | 18 | 363.86 | 392.32 |
| Other non-current liabilities | 19 | 11,070.64 | 11,851.88 |
| Total non-current liabilities | | 34,705.65 | 16,899.08 |
| Current liabilities | | | |
| Financial liabilities | | | |
| Borrowings | 20 | 2,240.56 | - |
| Lease liabilities | 43 | 605.08 | 300.00 |
| Trade payables | 21 | | |
| - Total outstanding dues of Micro enterprises and Small enterprises | | 494.84 | 298.39 |
| - Total outstanding dues other than Micro enterprises and Small enterprises | | 6,979.90 | 5,106.89 |
| Other financial liabilities | 17 | 3,150.49 | 2,450.63 |
| Other current liabilities | 22 | 8,936.44 | 8,129.17 |
| Provisions | 23 | 138.55 | 18.37 |
| Total current liabilities | | 22,545.86 | 16,303.45 |
| Total Liabilities | | 50,877.22 | 30,293.93 |
| Material accounting policies | 1 | | |

The accompanying notes are an integral part of these financial statements

For S S Kothari Mehta & Co. LLP

Chartered Accountants

MRN - 001756N/1200441

AMIT GOEL

Partner

M.No.- 500607

Place : Gurugram

Date : May 2, 2025



For and on behalf of Board of Directors

DLF Clubs and Hospitality Limited

(Formerly know as DLF Recreational Foundation Limited)

UPASANA BATRA

Director

DIN : 10820480

TUSCH DAROGA

Whole-time Director

DIN : 09759286

MITALI GAUTAM

Chief Financial Officer

URVASHI SHARMA

Company Secretary

DLF Clubs and Hospitality Limited (Formerly known as DLF Recreational Foundation Limited)
 Regd. Office: 1st Floor, DLF Gateway Tower, R Block, DLF City Phase-III, Gurugram, Haryana, India-122002
 CIN: U92490HR2008PLC101701
Statement of profit and loss for the year ended 31 March 2025
 (All amounts in ₹ Lakhs, unless otherwise stated)

| Particulars | Note | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
|---|------|--------------------------------------|--------------------------------------|
| Revenue from operations | 24 | 30,827.93 | 14,921.11 |
| Other income | 25 | 2,951.37 | 1,730.80 |
| Total Income | | 33,779.30 | 16,651.91 |
| Expenses | | | |
| Cost of revenue | 26 | 4,281.19 | 2,887.23 |
| Golf/facility management expenses | 27 | 11,347.67 | 6,703.24 |
| Employee benefits expense | 28 | 7,164.03 | 2,922.08 |
| Finance costs | 29 | 2,472.59 | 514.20 |
| Depreciation and amortization expense | 30 | 2,962.62 | 853.87 |
| Other expenses | 31 | 8,520.82 | 4,911.58 |
| Total Expenses | | 36,748.92 | 18,792.20 |
| Loss before tax | | (2,969.62) | (2,140.29) |
| Tax expenses: | | | |
| Current tax | 32 | - | - |
| Deferred tax | 32 | 514.68 | (152.17) |
| Loss for the year | | (3,484.30) | (1,988.12) |
| Other comprehensive income | | | |
| Items that will not be reclassified to profit and loss in subsequent periods: | | | |
| - Re-measurement of defined employee benefit plan | | 24.87 | (80.84) |
| - Income Tax effect on item above | | (6.26) | 20.35 |
| Total comprehensive loss for the year | | (3,465.69) | (2,048.61) |
| Earnings per equity share (Face Value of INR 10/- each) | 33 | | |
| Basic | | (12.12) | (6.92) |
| Diluted | | (12.12) | (6.92) |

Material accounting policies

The accompanying notes are an integral part of these financial statements

For S S Kothari Mehta & Co. LLP

Chartered Accountants
 FRN - 000756N/N500441


 AMIT GOEL
 Partner
 M.No.- 500607

Place : Gurugram
 Date : May 2, 2025



For and on behalf of Board of Directors
 DLF Clubs and Hospitality Limited
 (Formerly known as DLF Recreational Foundation Limited)


 UPASANA BATRA
 Director
 DIN : 10820480


 MITTALI GAUTAM
 Chief Financial Officer


 TUSCH DAROGA
 Whole-time Director
 DIN : 09759286


 Urvashi Sharma
 Company Secretary

DLF Clubs and Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)
 Regd. Office : 1st Floor, DLF Gateway Tower, R Block, DLF City Phase-III, Gurugram, Haryana, India-122002
 CIN: U92490HR2008PLC101701
Cash flow statement for the year ended March 31, 2025
 (All amounts in ₹ Lakhs, unless otherwise stated)

| Particulars | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
|---|--------------------------------------|--------------------------------------|
| A Cash flows from operating activities | | |
| Loss before tax | (2,969.62) | (2,140.29) |
| Adjustments for non-cash transactions: | | |
| Depreciation and amortisation expense | 2,962.62 | 853.87 |
| (Profit) / Loss on disposal of property, plant and equipment | (1.98) | 1.35 |
| Bad and doubtful advances / deposits | 69.56 | 104.04 |
| Provision for expected credit loss | 43.70 | 42.92 |
| Security deposit written off | - | 1.98 |
| GST input write off | 26.18 | 148.50 |
| Interest income | (237.63) | (294.02) |
| Unclaimed balances and excess provision written back | (1.60) | (114.72) |
| Interest expenses | 48.91 | 1.22 |
| Financial liabilities at amortised cost | 312.89 | 365.71 |
| Unwinding of financial liability measured at amortised cost | (678.27) | (364.53) |
| Interest on lease liabilities | 2,110.79 | 147.27 |
| Operating profit / (loss) before working capital changes | 1,685.55 | (1,246.70) |
| Increase/(decrease) in trade payables | 1,649.47 | 311.88 |
| Increase/(decrease) in financial and other liabilities | 170.80 | 2,036.43 |
| (Increase)/decrease in inventories | (114.85) | 97.12 |
| (Increase)/decrease in trade receivables | (934.92) | (73.83) |
| (Increase)/decrease in loans and advances and other current assets | (1,200.52) | 386.04 |
| Increase/(decrease) in employee benefits | 116.59 | (23.88) |
| Cash flow from operating activities | 1,372.12 | 1,487.06 |
| Income tax (refund)/paid | (447.72) | (279.96) |
| Net cash flow from operating activities | 924.40 | 1,207.10 |
| B Cash flows from investing activities | | |
| Purchase of property, plant and equipment including movement in capital work-in-progress (net of capital advance) | (1,564.79) | (991.79) |
| Proceeds from sale of property, plant and equipment | 110.88 | 2.10 |
| Fixed Deposit Interest received | 170.26 | 169.28 |
| (Investment)/ proceeds from redemption of fixed deposits (net) | 1,874.82 | (1,021.72) |
| Interest Income | 129.99 | 68.14 |
| Loan received back from related party | 400.00 | 400.00 |
| Net cash flow from/(used in) investing activities | 1,121.16 | (1,373.99) |
| C Cash flows from financing activities | | |
| Interest paid | (8.35) | (0.43) |
| Loan received from related party | 2,200.00 | - |
| Lease repayments | (2,240.00) | (420.00) |
| Net cash used in financing activities | (48.35) | (420.43) |
| Net (decrease)/increase in cash and cash equivalents | 1,997.21 | (587.32) |
| Cash and cash equivalents as at the beginning of the year | 986.40 | 1,573.72 |
| Cash and cash equivalents as at the end of the year* | 2,983.61 | 986.40 |
| * Reconciliation of cash and cash equivalent at the end of the year | 1,997.21 | (587.32) |
| Cash and cash equivalents include: (Refer Note 10) | | |
| Cash in hand | - | 0.16 |
| Balance with scheduled banks | | |
| Current accounts | 2,983.61 | 986.24 |
| | 2,983.61 | 986.40 |

The accompanying notes are an integral part of these financial statements

For S S Kothari Mehta & Co. LLP

Chartered Accountants
 FRN - 000756N/1500441

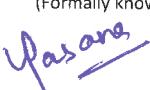

 AMIT GOEL
 Partner
 M.No.- 500607

Place : Gurugram
 Date : May 2, 2025



For and on behalf of Board of Directors

DLF Clubs and Hospitality Limited
 (Formerly know as DLF Recreational Foundation Limited)


 UPASANA BATRA
 Director
 DIN : 10820480

 MITTALI GAUTAM
 Chief Financial Officer


 TUSCH DAROGA
 Whole-time Director
 DIN : 09759286

 URVASHI SHARMA
 Company Secretary

DLF Clubs and Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)
 Regd. Office : 1st Floor, DLF Gateway Tower, R Block, DLF City Phase-III, Gurugram, Haryana, India-122002
 CIN: U92490HR2008PLC101701

Statement of change in equity for the year ended March 31, 2025
 (All amounts in ₹ Lakhs, unless otherwise stated)

A Equity share capital

| Equity shares of 10 each issued, subscribed and fully paid | Number of shares | Amount |
|--|------------------|----------|
| As at April 1, 2023 | 2,87,40,001 | 2,874.00 |
| Change in equity share capital during the year | - | - |
| As at March 31, 2024 | 2,87,40,001 | 2,874.00 |
| Change in equity share capital during the year | - | - |
| As at March 31, 2025 | 2,87,40,001 | 2,874.00 |

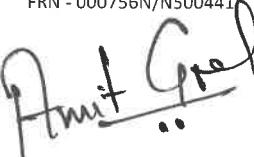
B Other equity

| Particulars | Reserves and surplus (Retained earnings) | Capital Reserve on amalgamation | Other comprehensive income (Re-measurement of defined benefit plans) | Equity component of compulsorily convertible debentures | Total |
|-----------------------------|---|------------------------------------|---|--|------------|
| As at April 1 2022 | (9,501.82) | (1,283.01) | 50.84 | 7,000.00 | (3,733.99) |
| Loss for the year | (1,988.12) | - | - | - | (1,988.12) |
| Other comprehensive income | - | - | (60.49) | - | (60.49) |
| As at March 31, 2024 | (11,489.94) | (1,283.01) | (9.65) | 7,000.00 | (5,782.60) |
| Loss for the year | (3,484.30) | - | - | - | (3,484.30) |
| Other comprehensive income | - | - | 18.61 | - | 18.61 |
| As at March 31, 2025 | (14,974.24) | (1,283.01) | 8.96 | 7,000.00 | (9,248.29) |

Material accounting policies (Refer note 1)

The accompanying notes are an integral part of these financial statements

For S S Kothari Mehta & Co. LLP
 Chartered Accountants
 FRN - 000756N/N500441


AMIT GOEL
 Partner
 M.No.- 500607

Place : Gurugram
 Date : May 2, 2025

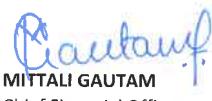


For and on behalf of Board of Directors
 DLF Clubs and Hospitality Limited
 (Formerly know as DLF Recreational Foundation Limited)


UPASANA BATRA

Director
 DIN : 10820480


TUSCH DAROGA
 Whole-time Director
 DIN : 09759286


MITTALI GAUTAM
 Chief Financial Officer


URVASHI SHARMA
 Company Secretary

DLF Clubs and Hospitality Limited (Formerly known as DLF Recreational Foundation Limited)
Regd. Office : 1st Floor, DLF Gateway Tower, R Block, DLF City Phase-III, Gurugram, Haryana, India-122002
CIN: U92490HR2008PLC101701

Summary of material accounting policies and other explanatory information for the year ended March 31, 2025

1. A. Corporate information

Nature of principal activities

DLF Clubs and Hospitality Limited (formerly known as DLF Recreational Foundation Limited) is engaged primarily in the business of running and maintenance of Clubs. The Company was originally incorporated as DLF Recreational Foundation (Partnership firm) on 1st August 2003. Pursuant to conversion from Partnership firm into Company, the company was incorporated under Part IX of the Companies Act 1956, a fresh certificate of incorporation was issued by the Registrar of Companies, NCT of Delhi and Haryana on 29th July 2008 in the name of DLF Recreational Foundation Limited. Further the name of the Company was changed to DLF Clubs and Hospitality Limited vide fresh Certification of incorporation issued by the Registrar of Companies, NCT of Delhi and Haryana on 5th September 2024. The registered office of the Company is situated at 1st Floor, DLF Gateway Tower, R-Block, DLF City, Phase-III, Gurugram – 122002, Haryana. The Company is a public limited Company domiciled in India and is incorporated under the provisions of Companies Act applicable in India.

General information and statement of compliance with Ind AS

These financial statements ('financial statements') of the Company have been prepared in accordance with the Indian Accounting Standards as notified under section 133 of the Companies Act, (the Act) 2013 read with the Companies (Indian Accounting Standards) Rules 2015 as amended issued (by Ministry of Corporate Affairs ('MCA')). The Company has uniformly applied the accounting policies during the periods presented.

The financial statements for the year ended March 31, 2025 were authorized and approved for issue by the members on May 02, 2025.

B. Summary of Material accounting policies

a) Overall consideration

The financial statements have been prepared using the Material accounting policies and measurement basis summarized below. These were used throughout all periods presented in the financial statements, except where the Company has applied certain accounting policies and exemptions upon transition to Ind AS.

Basis of preparation

The financial statements have been prepared on going concern basis in accordance with accounting principles generally accepted in India. Further, the financial statements have been prepared on historical cost basis except for certain financial assets and financial liabilities and share based payments which are measured at fair values as explained in relevant accounting policies.

Current versus non-current classification

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Act. Deferred tax assets and liabilities are classified as non-current assets and non-current liabilities, as the case may be.

b) Revenue recognition

Revenue is recognized when it is probable that the economic benefits will flow to the Company, and it can be reliably measured. Revenue is measured at the fair value of the consideration received/receivable net of rebate, taxes etc. The Company applies the revenue recognition criteria to each nature of revenue transaction as set out below.

- Membership income comprises of subscription and entry fee which are recognized on proportionate basis over the period of subscription / membership.
- Revenue from sale of food and beverages is recognized net of GST/VAT and discount as and when the services are rendered.
- Rental income comprising of room rental is recognized based on occupancy of rooms by the guests.
- Income from health and recreational income is recognized when the services are rendered.



- Commission income is recognized on an accrual basis in accordance with the terms of the relevant agreement.
- Income from golf operations, course capitulation, sponsorship revenue etc. is recognised as per the agreement with the parties and as and when the services are rendered.
- Promotional revenue is recognized on time proportion basis as per the terms of the agreement.
- Revenue from maintenance & facility management is recognized on an accrual basis, in accordance with the terms of respective contracts on rendering of services to the customer.

Unbilled revenues

Unbilled revenues represent revenues accrued as per the term of the agreements, which have not been billed to the customers at the balance sheet date.

Interest Income

Interest income is recognized on time proportion basis taking into account the amount outstanding and rate applicable.

c) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalized during the period of time that is necessary to complete and prepare the asset for its intended use or sale. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. Capitalization of borrowing costs is suspended in the period during which the active development is delayed due to, other than temporary, interruption. All other borrowing costs are charged to the statement of profit and loss as incurred.

d) Property plant and equipment

Recognition and initial measurement

Property, plant and equipments are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company. All other repair and maintenance costs are recognized in statement of profit or loss as incurred.

Subsequent measurement (depreciation and useful lives)

Depreciation on property, plant and equipment is provided on the straight-line method, computed on the basis of useful lives as mentioned below:

| Asset category | Estimated useful life (in years) | Useful life as per Schedule II of the Companies Act, 2013 |
|------------------------|----------------------------------|---|
| Buildings | 20 | 60 |
| Plant and machinery | 5 - 15 | 15 |
| Computer | 3 | 3 |
| Furniture and fixtures | 5 - 10 | 8-10 |
| Office Equipment | 10 | 5 |
| Vehicle | 6 | 8 |

The residual values, useful lives and method of depreciation of are reviewed at each financial year end and adjusted prospectively, if appropriate.

De-recognition

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognized.



Transition to Ind AS

On transition to Ind AS, the Company has elected to continue with the carrying value of all its property, plant and equipment recognized as at April 1, 2015 measured as per the provisions of previous GAAP and use that carrying value as the deemed cost of property, plant and equipment.

Capital work-in-progress

Capital work-in-progress/intangible assets under development are carried at cost, comprising direct cost, related incidental expenses and attributable borrowing cost.

e) Other intangible assets

Recognition and initial measurement

Intangible assets (software) are stated at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price.

Subsequent measurement (amortization)

The cost of capitalized software is amortized over a period of 4 years from the date of its acquisition.

Transition to Ind AS

On transition to Ind AS, the Company has elected to continue with the carrying value of all its intangible assets recognised as at April 1, 2015 measured as per the provisions of previous GAAP and use that carrying value as the deemed cost of intangible assets.

f) Impairment of non-financial assets

At each reporting date, the Company assesses whether there is any indication based on internal/external factors, that an asset may be impaired. If any such indication exists, the Company estimates the recoverable amount of the asset. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs is less than its carrying amount, the carrying amount is reduced to its recoverable amount and the reduction is treated as an impairment loss and is recognized in the statement of profit and loss. If, at the reporting date there is an indication that a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount. Impairment losses previously recognized are accordingly reversed in the statement of profit and loss.

g) Financial instruments

Financial assets

Initial recognition and measurement

All financial assets are recognized initially at fair value and transaction cost that is attributable to the acquisition of the financial asset is also adjusted.

Subsequent measurement

Financial instruments are measured at amortized cost if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method.



De-recognition of financial assets

A financial asset is primarily de-recognized when the rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive cash flows from the asset.

Financial liabilities

Initial recognition and measurement

All financial liabilities are recognized initially at fair value and transaction cost that is attributable to the acquisition of the financial liabilities is also adjusted. These liabilities are classified as amortized cost.

Subsequent measurement

These liabilities include are borrowings and deposits. Subsequent to initial recognition, these liabilities are measured at amortized cost using the effective interest method.

De-recognition of financial liabilities

A financial liability is de-recognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

h) Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss for financial assets.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive. When estimating the cash flows, the Company is required to consider –

- All contractual terms of the financial assets (including prepayment and extension) over the expected life of the assets.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Trade receivables

The Company applies approach permitted by Ind AS 109 Financial Instruments, which requires expected lifetime losses to be recognised from initial recognition of receivables.

Other financial assets

For recognition of impairment loss on other financial assets and risk exposure, the Company determines whether there has been a significant increase in the credit risk since initial recognition and if credit risk has increased significantly, impairment loss is provided.

i) Inventories

Inventory comprising of maintenance stores, food and beverages, liquor and other consumables are valued at lower of cost and net realizable value. Cost of inventories is ascertained on a weighted average basis and includes all costs incurred to bring inventories to their required condition and location.



Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs of necessary to make the sale.

j) Post-employment, long term and short term employee benefits

Defined contribution plans

Provident fund

The Company makes contribution to statutory provident fund in accordance with Employees Provident Fund and Miscellaneous Provisions Act, 1952. The plan is a defined contribution plan and contribution paid or payable is recognized as an expense in the period in which services are rendered by the employee.

Defined benefit plans

Gratuity

Gratuity is post-employment benefit and is in the nature of a defined benefit plan. The liability recognized in the financial statements in respect of gratuity is the present value of the defined benefit obligation at the reporting date, together with adjustments for unrecognized actuarial gains or losses and past service costs. The defined benefit/obligation is calculated at or near the reporting date by an independent actuary using the projected unit credit method.

Actuarial gains/losses resulting from re-measurements of the liability are included in other comprehensive income.

Compensated absences

Liability in respect of compensated absences becoming due or expected to be availed within one year from the balance sheet date is recognised on the basis of discounted value of estimated amount required to be paid or estimated value of benefit expected to be availed by the employees. Liability in respect of compensated absences becoming due or expected to be availed more than one year after the balance sheet date is estimated on the basis of an actuarial valuation performed by an independent actuary using the projected unit credit method.

Actuarial gains and losses arising from past experience and changes in actuarial assumptions are charged to statement of profit and loss in the year in which such gains or losses are determined.

Other short-term employee benefits

Expense in respect of other short term benefits is recognized on the basis of the amount paid or payable for the period during which services are rendered by the employee.

k) Lease

Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any re-measurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis from the commencement date over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in section (p) Impairment of non-financial assets.



ii) Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is re-measured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liabilities and Right-of-use assets have been presented as a separate line in the balance sheet. Lease payments have been classified as cash used in financing activities.

iii) Short-term leases and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for short term leases of all assets that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease.

I) Income tax

Tax expense recognized in profit or loss comprises the sum of deferred tax and current tax not recognized in other comprehensive income or directly in equity.

Current tax is determined as the tax payable in respect of taxable income for the year and is computed in accordance with relevant tax regulations. Current income tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income or in equity).

Deferred tax is recognized in respect of temporary differences between carrying amount of assets and liabilities for financial reporting purposes and corresponding amount used for taxation purposes. Deferred tax assets on unrealized tax loss are recognized to the extent that it is probable that the underlying tax loss will be utilized against future taxable income. This is assessed based on the Company's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax relating to items recognized outside statement of profit and loss is recognized outside statement of profit and loss (either in other comprehensive income or in equity).



m) Foreign currency translation

Functional and presentation currency

The financial statements are presented in Indian Rupees ('INR') which is also the functional and presentation currency of the company.

Transactions and balances

Foreign currency transactions are recorded in the functional currency, by applying to the exchange rate between the functional currency and the foreign currency at the date of the transaction.

Foreign currency monetary items are converted to functional currency using the closing rate. Non-monetary items are denominated in a foreign currency which are carried at historical cost are reported using the exchange rate at the date of the transactions.

Exchange differences arising on monetary items on settlement, or restatement as at reporting date, at rates different from those at which they were initially recorded, are recognised in the statement of profit or loss in the year in which they arise.

n) Cash and cash equivalents

Cash and cash equivalents for the purpose of presentation in the statement of cash flows, cash at bank and in hand and demand deposits with banks/corporations with an (original maturity of 3 months or less), which are subject to an insignificant risk of changes in value.

o) Provisions, contingent assets and contingent liabilities

Provisions are recognized only when there is a present obligation, as a result of past events, and when a reliable estimate of the amount of obligation can be made at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates. Provisions are discounted to their present values, where the time value of money is material.

Contingent liability is disclosed for:

- Possible obligations which will be confirmed only by future events not wholly within the control of the Company or
- Present obligations arising from past events where it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.

Contingent assets are neither disclosed nor recognized in the financial statements.

p) Earnings per Share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting attributable taxes) by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period is adjusted for events including a bonus issue.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

q) Significant management judgement in applying accounting policies and estimation uncertainty

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the related disclosures.

Significant management judgements



Summary of material accounting policies and other explanatory information for the year ended March 31, 2025

The following are significant management judgements in applying the accounting policies of the Company that have the most significant effect on the financial statements.

Recognition of deferred tax assets – The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the future taxable income against which the deferred tax assets can be utilized. In addition, significant judgement is required in assessing the impact of any legal or economic limits or uncertainties in various tax jurisdictions.

Evaluation of indicators for impairment of assets – The evaluation of applicability of indicators of impairment of assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

Recoverability of advances/receivables – At each balance sheet date, based on historical default rates observed over expected life, the management assesses the expected credit loss on outstanding receivables and advances.

Provisions – At each balance sheet date basis the management judgment, changes in facts and legal aspects, the Company assesses the requirement of provisions against the outstanding warranties and guarantees. However the actual future outcome may be different from this judgement.

Classification of leases – The Company enters into leasing arrangements for various assets. The classification of the leasing arrangement as a finance lease or operating lease is based on an assessment of several factors, including, but not limited to, transfer of ownership of leased asset at end of lease term, lessee's option to purchase and estimated certainty of exercise of such option, proportion of lease term to the asset's economic life, proportion of present value of minimum lease payments to fair value of leased asset and extent of specialized nature of the leased asset.

Significant estimates

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may be different.

Useful lives of depreciable/amortisable assets – Management reviews its estimate of the useful lives of depreciable/amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of certain software, customer relationships, IT equipment and other plant and equipment.

Defined benefit obligation (DBO) – Management's estimate of the DBO is based on a number of critical underlying assumptions such as standard rates of inflation, medical cost trends, mortality, discount rate and anticipation of future salary increases. Variation in these assumptions may significantly impact the DBO amount and the annual defined benefit expenses.

r) Segment accounting and reporting

The chief operational decision maker monitors the operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit and loss and is measured consistently with profit and loss in the financial statements.

The Operating Segments have been identified on the basis of the nature of products/ services.

- i. Segment Revenue includes sales and other income directly identifiable with/ allocable to the segment including inter-segment revenue.
- ii. Expenses that are directly identifiable with/ allocable to the segments are considered for determining the segment result. Expenses not allocable to segments are included under unallocable expenditure.
- iii. Income not allocable to the segments is included in unallocable income.
- iv. Segment results includes margin on inter segment and sales which are reduced in arriving at the profit before tax of the company.
- v. Segment assets and Liabilities include those directly identifiable with the respective segments. Assets and liabilities not allocable to any segment are classified under unallocable category.

s) Recent pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended 31 March, 2025, MCA has notified Ind AS - 117 Insurance Contracts and amendments to Ind AS 116 - Leases, relating to the sale and leaseback transactions, w.e.f. April 1, 2024. The group has reviewed the new pronouncements and based on its evaluation has determined that it does not have any significant impact in its financial statements.



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(All amounts in ₹ Lakhs, unless otherwise stated)

2 Property, plant and equipment, right of use of assets, capital work in progress and other intangible assets as at March 31, 2025

| Description | Gross carrying value | | | | Accumulated depreciation | | | | Net carrying value | |
|---------------------------------|------------------------|---|--|-------------------------|--------------------------|-----------------------------|--|-------------------------|-------------------------|------------------------|
| | As at April 1, 2024 | Additions / adjustments during the year | Deletions/ adjustments during the year | As at March 31, 2025 | As at April 1, 2024 | Addition during the year | Deletions/ adjustments during the year | As at March 31, 2025 | As at March 31, 2025 | As at April 1, 2024 |
| Tangible assets | | | | | | | | | | |
| Land | 282.41 | - | - | 282.41 | - | - | - | - | 282.41 | 282.41 |
| Building | 4,851.46 | 215.07 | - | 5,066.53 | 3,050.38 | 271.51 | - | 3,321.89 | 1,744.64 | 1,801.08 |
| Plant and equipment | 1,610.04 | 245.32 | 244.80 | 1,610.56 | 809.12 | 109.60 | 161.94 | 756.79 | 853.77 | 800.92 |
| Furniture and fixtures | 399.46 | 304.83 | 34.15 | 670.14 | 192.52 | 64.36 | 26.16 | 230.71 | 439.43 | 206.94 |
| Vehicles | 60.49 | 10.24 | - | 70.73 | 11.00 | 9.10 | - | 20.10 | 50.63 | 49.49 |
| Office Equipment | 193.43 | 17.84 | - | 211.27 | 18.69 | 21.70 | - | 40.39 | 170.88 | 174.74 |
| Computers | 211.81 | 88.46 | 63.93 | 236.33 | 96.27 | 64.15 | 45.88 | 114.54 | 121.79 | 115.54 |
| Total - tangible assets | 7,609.10 | 881.76 | 342.88 | 8,147.98 | 4,177.98 | 540.43 | 233.98 | 4,484.42 | 3,663.55 | 3,431.12 |
| Capital work-in-progress | 175.00 | 661.47 | 8.70 | 827.77 | | - | - | - | 827.77 | 175.00 |

| Description | Gross carrying value | | | | Accumulated depreciation | | | | Net carrying value | |
|--|------------------------|---|--|-------------------------|--------------------------|-----------------------------|--|-------------------------|-------------------------|------------------------|
| | As at April 1, 2024 | Additions / adjustments during the year | Deletions/ adjustments during the year | As at March 31, 2025 | As at April 1, 2024 | Addition during the year | Deletions/ adjustments during the year | As at March 31, 2025 | As at March 31, 2025 | As at April 1, 2024 |
| Other Intangible assets | | | | | | | | | | |
| Software's | 38.65 | 48.91 | - | 87.56 | 15.35 | 16.73 | - | 32.08 | 55.48 | 23.30 |
| Right to use assets | 2,731.27 | 31,408.58 | - | 34,139.85 | 1,611.53 | 2,405.47 | - | 4,017.00 | 30,122.86 | 1,119.74 |
| Total - other intangible assets | 2,769.92 | 31,457.49 | - | 34,227.41 | 1,626.88 | 2,422.19 | - | 4,049.08 | 30,178.34 | 1,143.04 |



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(All amounts in ₹ Lakhs, unless otherwise stated)

Property, plant and equipment, right of use of assets, capital work in progress and other intangible assets as at March 31, 2024

| Description | Gross carrying value | | | | Accumulated depreciation | | | | Net carrying value | |
|---------------------------------|----------------------|---|--|----------------------|--------------------------|--------------------------|--|----------------------|----------------------|---------------------|
| | As at April 1, 2023 | Additions / adjustments during the year | Deletions/ adjustments during the year | As at March 31, 2024 | As at April 1, 2023 | Addition during the year | Deletions/ adjustments during the year | As at March 31, 2024 | As at March 31, 2024 | As at April 1, 2023 |
| Tangible assets | | | | | | | | | | |
| Land | 282.41 | - | - | 282.41 | - | - | - | - | 282.41 | 282.41 |
| Building | 4,839.39 | 12.07 | - | 4,851.46 | 2,689.29 | 361.09 | - | 3,050.38 | 1,801.08 | 2,150.10 |
| Plant and equipment | 1,209.82 | 407.56 | 7.34 | 1,610.04 | 732.16 | 81.64 | 4.67 | 809.12 | 800.92 | 477.66 |
| Furniture and fixtures | 274.13 | 151.46 | 26.13 | 399.46 | 182.35 | 36.29 | 26.13 | 192.52 | 206.94 | 91.78 |
| Vehicles | 28.51 | 31.98 | - | 60.49 | 5.08 | 5.92 | - | 11.00 | 49.49 | 23.43 |
| Office Equipment | 88.67 | 116.95 | 12.19 | 193.43 | 17.85 | 12.25 | 11.41 | 18.69 | 174.74 | 70.82 |
| Computers | 114.70 | 100.11 | 3.00 | 211.81 | 58.93 | 40.34 | 3.00 | 96.27 | 115.54 | 55.77 |
| Total - tangible assets | 6,837.63 | 820.13 | 48.66 | 7,609.10 | 3,685.66 | 537.53 | 45.21 | 4,177.98 | 3,431.12 | 3,151.97 |
| Capital work-in-progress | - | 175.00 | - | 175.00 | - | - | - | - | 175.00 | - |

| Description | Gross carrying value | | | | Accumulated depreciation | | | | Net carrying value | |
|--|----------------------|---|--|----------------------|--------------------------|--------------------------|--|----------------------|----------------------|---------------------|
| | As at April 1, 2023 | Additions / adjustments during the year | Deletions/ adjustments during the year | As at March 31, 2024 | As at April 1, 2023 | Addition during the year | Deletions/ adjustments during the year | As at March 31, 2024 | As at March 31, 2024 | As at April 1, 2023 |
| Other Intangible assets | | | | | | | | | | |
| Software's | 20.50 | 18.15 | - | 38.65 | 10.57 | 4.78 | - | 15.35 | 23.30 | 9.93 |
| Right to use assets | 1,518.49 | 1,212.78 | - | 2,731.27 | 1,299.97 | 311.56 | - | 1,611.53 | 1,119.74 | 218.52 |
| Total - other intangible assets | 1,538.99 | 1,230.93 | - | 2,769.92 | 1,310.54 | 316.34 | - | 1,626.88 | 1,143.04 | 228.45 |

(i) Contractual obligations

Refer note 42 for disclosure of contractual commitments for the acquisition of property, plant and equipment.

(ii) Capitalized borrowing cost

The Company has not capitalized any borrowing cost during the year ended March 31, 2025 and March 31, 2024.

(iii) Property plant and equipment pledged as security

The Company has not pledged any property, plant and equipment as security.



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

(iv) Capital work in progress ageing schedule as at March 31, 2025

| CWIP | Amount in CWIP for a period | | | | Total |
|----------------------|-----------------------------|---------------|-----------|-------------------|---------------|
| | Less than 1 year | 1 - 2 years | 2-3 years | More than 3 years | |
| Projects in progress | 661.47 | 166.30 | - | - | 827.77 |
| Total | 661.47 | 166.30 | - | - | 827.77 |

(iv) Capital work in progress ageing schedule as at Mar 31, 2024

| CWIP | Amount in CWIP for a period | | | | Total |
|----------------------|-----------------------------|-------------|-----------|-------------------|---------------|
| | Less than 1 year | 1 - 2 years | 2-3 years | More than 3 years | |
| Projects in progress | 175.00 | - | - | - | 175.00 |
| Total | 175.00 | - | - | - | 175.00 |

(v) There is no capital work in progress which is overdue.

(vi) Capital work in progress comprises of expenditure on machine / equipment yet to be capitalized.

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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 3 Loans | As at March 31, 2025 | As at March 31, 2024 |
|---|-------------------------|-------------------------|
| (Unsecured, considered good unless stated otherwise) | | |
| Loan to employees | | 0.97 |
| | <u>—</u> | <u>0.97</u> |

| 4 Other financial assets | As at March 31, 2025 | As at March 31, 2024 |
|---|-------------------------|-------------------------|
| Non - current | | |
| (Unsecured, considered good unless stated otherwise) | | |
| Fixed deposits with bank with maturity of more than 12 months | 75.04 | 20.00 |
| Security deposits* | 4,162.08 | 189.26 |
| | <u>4,237.12</u> | <u>209.26</u> |

* Refer note 38 for related party transaction.

| 5 Deferred tax (liabilities)/assets (net) | As at March 31, 2025 | As at March 31, 2024 |
|--|-------------------------|-------------------------|
| Component of deferred tax assets | | |
| Deferred tax assets | | |
| Provision for employee benefits | 126.45 | 103.77 |
| Provision for expected credit loss | 14.79 | 33.89 |
| Right of use assets and lease liabilities (net) | (2,384.06) | - |
| Property, plant and equipment | (67.55) | (94.33) |
| Unabsorbed depreciation/amortization | - | 931.64 |
| Gross deferred tax assets (A) | (2,310.38) | 974.97 |
| Deferred tax liabilities | | |
| Amortization of financial liabilities and financial assets (net) | 2,774.05 | (7.34) |
| Gross deferred tax liabilities (B) | 2,774.05 | (7.34) |
| Net deferred tax assets (A-B) | 463.67 | 967.63 |

b) Movement in deferred tax assets :

Movement in deferred tax assets for the year ended March 31, 2025

| Particulars | As at April 01, 2024 | Recognized in statement of profit and loss | Recognized in OCI | As at March 31, 2025 |
|--|-------------------------|--|----------------------|-------------------------|
| Assets | | | | |
| Provision for employee benefits | 103.77 | 16.42 | 6.26 | 126.45 |
| Provision for expected credit loss | 33.89 | (19.10) | - | 14.79 |
| Right of use assets / lease liabilities (net) | - | (2,384.06) | - | (2,384.06) |
| Unabsorbed depreciation | 931.64 | (931.64) | - | - |
| Sub-total (A) | 1,069.30 | (3,318.38) | 6.26 | (2,242.82) |
| Liabilities | | | | |
| Property, plant and equipment | (94.33) | 26.77 | - | (67.55) |
| Amortization of financial liabilities and assets (net) | (7.34) | 2,776.93 | - | 2,774.05 |
| Sub-total (B) | (101.67) | 2,803.70 | - | 2,706.49 |
| Net C (A-B) | 967.63 | (514.68) | 6.26 | 463.67 |

The Company revised its business plans and future projections scenario and decided to recognize deferred tax assets only to the extent of deferred tax liabilities as there is no reasonable certainty supported by convincing evidences of their recoverability in the near future.



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

Movement in deferred tax assets for the year ended March 31,

| Particulars | As at April 01, 2023 | Recognized in statement of profit | Recognized in OCI | As at March 31, 2024 |
|--|----------------------|-----------------------------------|-------------------|----------------------|
| Assets | | | | |
| Provision for employee benefits | 88.74 | (5.32) | 20.35 | 103.77 |
| Provision for expected credit loss | 31.60 | 2.29 | - | 33.89 |
| Right of use assets and lease liabilities (net) | 10.43 | (10.43) | - | - |
| Unabsorbed depreciation/amortization | 806.45 | 125.19 | - | 931.64 |
| Sub-total (A) | 937.22 | 111.73 | 20.35 | 1,069.30 |
| Liabilities | | | | |
| Property, plant and equipment | (130.31) | 35.98 | - | (94.33) |
| Amortization of financial liabilities and financial assets (net) | (11.75) | 4.41 | - | (7.34) |
| Sub-total (B) | (142.06) | 40.40 | - | (101.67) |
| Net C (A-B) | 795.16 | 152.13 | 20.35 | 967.63 |

Income Tax

a) Tax losses for which no deferred tax asset was recognized expire as follows:

| Year | 31-Mar-25 | Expiry Date (Assessment Year) |
|--------------|-----------------|-------------------------------|
| Expire | 1,112.64 | 2033-34 |
| Expire | 1,514.59 | 2032-33 |
| Expire | 979.11 | 2031-32 |
| Expire | 1,537.01 | 2030-31 |
| Expire | 790.30 | 2029-30 |
| Expire | 465.54 | 2028-29 |
| Expire | 506.61 | 2027-28 |
| Expire | 103.13 | 2026-27 |
| Expire | 139.52 | 2025-26 |
| Total | 7,148.45 | |

b) Unrecognized deferred tax assets

The Company follows Indian Accounting Standard (Ind AS-12) "Income Taxes", as required by the Companies Act, 2013 read with and Indian Accounting Standards notified under the Companies (Indian Accounting Standards) Rules, 2015. The significant component of deferred tax includes temporary differences on account of carried forward tax losses and un-absorbed depreciation. The company has not recognized deferred tax assets on carried forward losses Rs. 7,148 lakhs (March 31, 2024 of Rs. 6,142.95 lakhs) and unabsorbed depreciation of Rs 4140.42 lakhs, as there is no reasonable certainty supported by convincing evidence of their recoverability in near future.

6 Non-current tax assets

| | As at March 31, 2025 | As at March 31, 2024 |
|-------------------------|----------------------|----------------------|
| Income tax assets (net) | 1,194.32 | 746.60 |
| | 1,194.32 | 746.60 |

7 Other non-current assets

| | As at March 31, 2025 | As at March 31, 2024 |
|---|----------------------|----------------------|
| (Unsecured considered good unless stated otherwise) | | |
| Deposit with statutory authorities (paid under protest) | 720.50 | 720.50 |
| Prepaid expenses | 1.23 | 31.72 |
| Capital advances | - | 18.64 |
| | 721.73 | 770.86 |

8 Inventories*

| | As at March 31, 2025 | As at March 31, 2024 |
|---|----------------------|----------------------|
| (Valued at lower of cost and net realizable value) | | |
| Food, beverages and liquor | 812.32 | 712.92 |
| Consumables, stores and spares | 194.59 | 179.15 |
| | 1,006.91 | 892.07 |

* No item of inventory has been pledged as security for any liabilities



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(All amounts in ₹ Lakhs, unless otherwise stated)

| 9 Trade receivables | As at | As at |
|--|-----------------|-----------------|
| | March 31, 2025 | March 31, 2024 |
| Receivable from related party* | 1,127.24 | 954.85 |
| Receivable from others | 2,938.33 | 2,335.50 |
| Unbilled receivables | 49.28 | 46.54 |
| Total Trade receivables # | 4,114.85 | 3,336.89 |
| Less: Allowance for expected credit loss | (58.79) | (104.09) |
| | 4,056.06 | 3,232.80 |
| Break-up for security details: | | |
| Trade receivables | | |
| Secured, considered good | 983.07 | 987.98 |
| Unsecured, considered good | 3,082.50 | 2,302.36 |
| Trade Receivables - credit impaired | (58.79) | (104.09) |
| Unbilled receivables | 49.28 | 46.54 |
| Total Trade receivables | 4,056.06 | 3,232.79 |

Refer note 38 for related party transaction.

Trade receivables carry an interest rate of 1.5% and 2% per month (exclusive of GST) if the same are not settled by due date and are generally on terms of 30 days.

| 10 Cash and cash equivalents | As at | As at |
|---|-----------------|----------------|
| | March 31, 2025 | March 31, 2024 |
| Cash in hand | - | 0.16 |
| Balances with scheduled banks | | |
| - In current accounts | 412.44 | 854.49 |
| Deposits with original maturity of less than three months | 2,571.17 | 131.75 |
| | 2,983.61 | 986.40 |

| 11 Other bank balances | As at | As at |
|---|----------------|-----------------|
| | March 31, 2025 | March 31, 2024 |
| Deposits with original maturity of more than 3 months and but less than 12 months | 17.61 | 1,947.47 |
| Deposits with original maturity of more than 12 months | 75.04 | 20.00 |
| | 92.65 | 1,967.47 |
| Less : Amount disclosed as other non current financial assets (refer note 4) | 75.04 | 20.00 |
| | 17.61 | 1,947.47 |

| 12 Loans (current) | As at | As at |
|---|----------------|----------------|
| | March 31, 2025 | March 31, 2024 |
| a) (Unsecured, considered good unless stated otherwise) | | |
| Loans to others | 0.97 | 1.76 |
| Loan to related party# | - | 461.83 |
| | 0.97 | 463.59 |

* Above loan carries interest at the rate of 8.75% p.a (March 31, 2024: 8.5%). These loans generates fixed interest income for the company. The carrying value may change be affected by change in credit risk of the parties.

Refer Note 38 for related pary transactions.



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 (All amounts in ₹ Lakhs, unless otherwise)

As at March 31, 2025

| Particulars | Current but not due | Outstanding for following periods from due date of payment | | | | | |
|--|---------------------|--|------------------|-------------|-------------|-------------------|-----------------|
| | | Less than 6 months | 6 months -1 year | 1 - 2 years | 2 - 3 years | More than 3 years | Total |
| Undisputed Trade Receivables - considered good | 49.28 | 3,734.71 | 175.00 | - | - | 97.07 | 4,056.06 |
| Undisputed Trade Receivables - which has significant increase in credit risk | - | - | 58.79 | - | - | - | 58.79 |
| Undisputed Trade Receivables - credit impaired | - | - | - | - | - | - | - |
| Disputed Trade Receivables - considered good | - | - | - | - | - | - | - |
| Disputed Trade Receivables - which has significant increase in credit risk | - | - | - | - | - | - | - |
| Disputed Trade Receivables - credit impaired | - | - | - | - | - | - | - |
| Total | 49.28 | 3,734.71 | 233.80 | - | - | 97.07 | 4,114.85 |

As at March 31, 2024

| Particulars | Current but not due | Outstanding for following periods from due date of payment | | | | | |
|--|---------------------|--|------------------|-------------|-------------|-------------------|-----------------|
| | | Less than 6 months | 6 months -1 year | 1 - 2 years | 2 - 3 years | More than 3 years | Total |
| Undisputed Trade Receivables - considered good | 46.54 | 2,827.79 | 246.88 | 2.67 | 9.81 | 99.10 | 3,232.79 |
| Undisputed Trade Receivables - which has significant increase in credit risk | - | - | 58.79 | - | - | - | 58.79 |
| Undisputed Trade Receivables - credit impaired | - | - | - | - | - | - | - |
| Disputed Trade Receivables - considered good | - | - | - | - | - | - | - |
| Disputed Trade Receivables - which has significant increase in credit risk | - | - | - | - | - | - | - |
| Disputed Trade Receivables - credit impaired | - | - | - | - | - | - | - |
| Total | 46.54 | 2,827.79 | 305.67 | 2.67 | 9.81 | 99.10 | 3,291.58 |



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b) Loans or advances in the nature of loans granted to promoters, directors, Key Management Personnel and the related parties either severally or jointly with any other person, that are payable on demand or without specifying any terms or period of repayment are mentioned below:

| Type of borrowers | March 31, 2025 | | March 31, 2024 | |
|-------------------------------|---|---|---|---|
| | Amount of loan or advance in the nature of loan outstanding | Percentage to the total loans and advances in the nature of loans | Amount of loan or advance in the nature of loan outstanding | Percentage to the total loans and advances in the nature of loans |
| Directors | - | - | - | - |
| Key Managerial Personal (KMP) | - | - | - | - |
| Related Parties* | - | - | 400.00 | 100% |

* Loan to DLF Luxury Homes Limited given for business purpose, carry an interest rate of 8.5% and is repayable on demand.

13 Other current financial assets #

| | As at March 31, 2025 | As at March 31, 2024 |
|---|-------------------------|-------------------------|
| Security deposits* | 355.78 | 344.63 |
| Advances recoverable from related parties | | |
| - DLF Limited | - | 14,445.86 |
| | 355.78 | 14,790.49 |

* It includes security deposit paid to related party of Rs. 300.00 lakhs (March 31, 2024 : Rs. 300.00 lakhs)

Refer note 38 for related party transaction.

14 Other current assets

| | As at March 31, 2025 | As at March 31, 2024 |
|---|-------------------------|-------------------------|
| (Unsecured, considered good unless stated otherwise) | | |
| Advance to suppliers | 286.55 | 325.33 |
| Balance with government authorities | 655.39 | 17.08 |
| Prepaid expenses | 227.84 | 194.23 |
| | 1,169.78 | 536.64 |

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DLF Clubs and Hospitality Limited (Formerly known as DLF Recreational Foundation Limited)
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Notes to the financial statement for the year ended March 31, 2025
(With effect from 1st April 2025 onwards)

1E Share capital

| | | As at March 31, 2025 | | As at March 31, 2024 | |
|--|---|----------------------|-----------------|----------------------|-----------------|
| | | Number of shares | Amount | Number of shares | Amount |
| Authorized, issued, subscribed and paid-up share capital at par value | | | | | |
| a) Authorized | | | | | |
| | Equity shares of ₹ 10 each | 4,10,18,000 | 4,101.80 | 4,10,18,000 | 4,101.80 |
| | 10% Non-cumulative Preference shares of ₹ 100 | 200 | 0.20 | 200 | 0.20 |
| | | 4,10,18,200 | 4,102.00 | 4,10,18,200 | 4,102.00 |
| b) Issued, subscribed and paid- up capital | | | | | |
| | Equity shares of ₹ 10 each fully paid up | 2,87,40,001 | 2,874.00 | 2,87,40,001 | 2,874.00 |
| | | 2,87,40,001 | 2,874.00 | 2,87,40,001 | 2,874.00 |

A Reconciliation of numbers of equity shares outstanding at the beginning and at the end of the year

| | As at March 31, 2025 | | As at March 31, 2024 | |
|--------------------------------------|----------------------|----------|----------------------|----------|
| | Number of shares | Amount | Number of shares | Amount |
| Balance at the beginning of the year | 2,87,40,001 | 2,874.00 | 2,87,40,001 | 2,874.00 |
| Add : issued during the year | - | - | - | - |
| Balance at the end of the year | 2,87,40,001 | 2,874.00 | 2,87,40,001 | 2,874.00 |

B Rights, preference and restrictions to equity shares

The Company has only one class of equity shares having a par value of ₹ 10 per share. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

C Details of shareholders holding more than 5% shares in the company

| | As at March 31, 2025 | | As at March 31, 2024 | |
|--|----------------------|--------------|----------------------|--------------|
| | Number of shares | % of holding | Number of shares | % of holding |

Equity share of ₹ 10 each fully paid up

DLF Limited 2,82,40,000 98.26% 2,82,40,000 98.26%

D The Company has not issued any shares without cash consideration or any bonus shares and there has been no buy-back of shares in the five years immediately preceding the balance sheet date.

E The Company had issued & allotted 7,00,00,000, 0.01% Compulsorily Convertible Debentures of Rs. 10/- each (CCD) aggregating to Rs. 70,00,00,000/- on right basis to Lodhi Property Company Limited (5,81,00,000 CCD), DLF Cochin Hotels Private Limited (14,00,000 CCD) and DLF Recreational Activities Private Limited (1,05,00,000 CCD) on 16.10.2020. CCD holders shall be entitled to convert the CCD in one or more tranches within a period of ten years from the date of the allotment by issuing a written notice to the Company specifying the number of CCDs proposed to be converted. The Company shall accordingly, issue and allot the equal number of Equity Shares of Rs. 10/- each to the CCD holders. The CCD shall be compulsorily convertible into Equity Shares on the date of expiry of ten years from the date of allotment. The CCDs shall carry a coupon rate of 0.01% per annum, payable annually, up to the date of conversion into Equity Shares of the Company and the CCD shall be unsecured.

F Shares held by promoters at the end of the year

| | Number of shares | % of holding | Number of shares | % of holding | % Change |
|--|------------------|--------------|------------------|--------------|----------|
| DLF Limited | 2,82,40,000 | 98.26% | 2,82,40,000 | 98.26% | 0.00% |
| Lodhi Property Company Limited (inclusive of nominee shares) | 4,15,000 | 1.44% | 4,15,000 | 1.44% | 0.00% |
| DLF Recreational Activities Private Limited | 75,000 | 0.26% | 75,000 | 0.26% | 0.00% |
| DLF Cochin Hotels Private Limited | 10,000 | 0.04% | 10,000 | 0.04% | 0.00% |
| DLF Home Developers Limited | 1 | 0.00% | 1 | 0.00% | 0.00% |



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| | | As at March 31, 2025 | As at March 31, 2024 |
|---|--|-------------------------|----------------------|
| 16 Other equity | | | |
| a) Reserves and surplus | | | |
| a) Retained earnings | | | |
| Opening Balance | | (11,489.94) | (9,501.82) |
| Add : Loss for the year | | (3,484.30) | (1,988.12) |
| Balance at the end of the year | | (14,974.24) | (11,489.94) |
| b) Other comprehensive income | | | |
| Opening balance | | (9.65) | 50.84 |
| Add: Other comprehensive income | | | - |
| Re-measurement losses on defined benefit plans | | 18.61 | (60.49) |
| Balance at the end of the year | | 8.96 | (9.65) |
| c) Equity component of compulsorily convertible debentures | | | |
| Opening balance | | 7,000.00 | 7,000.00 |
| Balance at the end of the year | | 7,000.00 | 7,000.00 |
| d) Capital Reserve on amalgamation | | | |
| Opening balance | | (1,283.01) | (1,283.01) |
| Add : Adjustment on account of merger | | | - |
| Balance at the end of the year | | (1,283.01) | (1,283.01) |
| Total other equity | | (9,248.29) | (5,782.60) |

Nature and purpose of reserve

Capital reserve on account of merger

The excess of net assets taken over the respective investments carried in transferor companies is treated as capital reserve on account of merger. Capital reserve is not available for the distribution to the shareholders.

Retained earnings

Represents surplus/ (deficit) in statement of Profit and Loss during the year.

| | | As at March 31, 2025 | As at March 31, 2024 |
|---------------------------------------|--|-------------------------|----------------------|
| 17 Other financial liabilities | | | |
| A. Non-current | | | |
| Security deposits | | 3,184.49 | 3,564.93 |
| Others | | 41.49 | 189.95 |
| | | 3,225.98 | 3,754.88 |
| B. Current | | | |
| Security deposits | | 3,076.02 | 2,370.25 |
| Others | | 74.47 | 77.71 |
| Employee dues | | - | 2.67 |
| | | 3,150.49 | 2,450.63 |



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 18 Provisions (non-current) | As at March 31, 2025 | As at March 31, 2024 |
|------------------------------------|----------------------|----------------------|
| Provision for gratuity | 341.64 | 392.32 |
| Provision for compensated absences | 22.22 | - |
| | 363.86 | 392.32 |

18A Disclosure of gratuity (non-funded)

The company provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employees last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service.

18B Movement in the liability recognized in the balance sheet

| | Gratuity (Unfunded) | |
|--|-------------------------|-------------------------|
| | As at March 31, 2025 | As at March 31, 2024 |
| Projected benefit obligation at the beginning of the year | 410.23 | 353.04 |
| Current service cost | 90.34 | 6.89 |
| Interest cost | 30.81 | 3.66 |
| Net actuarial loss/(gain) | (22.38) | 84.46 |
| Benefits paid | (49.92) | (33.82) |
| Acquisition adjustment | (10.10) | (4.00) |
| Present value of defined benefit obligation as at the end of the year | 448.97 | 410.23 |
| Current Portion of defined benefit obligation | 107.32 | 17.90 |
| Non-current portion of defined benefit obligation | 341.64 | 392.32 |

18C Amount recognized in the statement of profit and loss is as under:

| | Gratuity (Unfunded) | |
|--|-------------------------|-------------------------|
| | As at March 31, 2025 | As at March 31, 2024 |
| Current service cost | 90.34 | 6.89 |
| Interest cost | 30.81 | 3.66 |
| Amount recognized in the statement of profit and loss | 121.15 | 10.55 |

18D Other comprehensive income

| | Gratuity (Unfunded) | |
|---|-------------------------|-------------------------|
| | As at March 31, 2025 | As at March 31, 2024 |
| Actuarial gain/(loss) for the year on PBO* | 22.38 | (84.46) |
| Unrecognized actuarial gain/(loss) at the end of the year | - | - |

* Actuarial gain / (loss) for the year on compensated absences amount of Rs. 2.49 (March 31, 2024 of Rs. 3.61 lakh) included in other comprehensive income.



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 18E | Actuarial assumptions | Gratuity (Unfunded) | |
|-----|------------------------|-------------------------|-------------------------|
| | | As at March 31, 2025 | As at March 31, 2024 |
| | Discount rate | 6.47% | 7.09% |
| | Future salary increase | 7.00% | 7.00% |

| 18F | Breakup of Actuarial gain/loss: | Gratuity (Unfunded) | |
|-----|--|-------------------------|-------------------------|
| | | As at March 31, 2025 | As at March 31, 2024 |
| | Actuarial (gain)/loss on arising from change in demographic assumption | (46.86) | 0.42 |
| | Actuarial (gain)/loss on arising from change in financial assumption | 28.13 | 8.84 |
| | Actuarial (gain)/loss on arising from experience adjustment | (3.65) | 75.20 |
| | Total | (22.38) | 84.46 |

| 18G | Sensitivity analysis for defined benefit obligation. | Gratuity (Unfunded) | |
|-----|--|-------------------------|-------------------------|
| | | As at March 31, 2025 | As at March 31, 2024 |
| | Impact of the change in discount rate | | |
| | Present value of obligation at the end of the year | 448.96 | 410.22 |
| a) | Impact due to increase of 0.50 % | (8.18) | (17.54) |
| b) | Impact due to decrease of 0.50 % | 8.51 | 18.84 |
| | Impact of the change in salary increase | | |
| | Present value of obligation at the end of the year | 448.96 | 410.22 |
| a) | Impact due to increase of 0.50 % | 9.25 | 19.03 |
| b) | Impact due to decrease of 0.50 % | (8.96) | (17.87) |

| 18H | Demographic assumption: | Gratuity (Unfunded) | |
|-----|-------------------------|----------------------------|-----------------------------|
| | | As at March 31, 2025 | As at March 31, 2024 |
| | Retirement Age (Years) | 60/62/65/68/70 | 58/60/62/65/68 |
| | Mortality Table | IALM (2012-14) Ultimate | 100% of IALM (2012 – 14) |
| | Age | Withdrawal rate (%) | Withdrawal rate (%) |
| | Up to 30 Years | | 4.00 |
| | From 31 to 44 Years | 19.00 | 3.00 |
| | Above 44 Years | | 2.00 |

18I Provident fund

The Company makes contribution to statutory provident fund and other fund in accordance with Employees Provident Fund and Miscellaneous Provisions Act, 1952 and other. This is post employment benefit and is in the nature of defined contribution plan. Contribution made by the Company during the year is of Rs. 313.08 lakh (March 31, 2024 136.11 lakh).

| 19 | Other non-current liabilities | As at March 31, | As at March 31, 2024 |
|----|-------------------------------|------------------|----------------------|
| | | 2025 | |
| | Income received in advance | 10,660.11 | 11,381.18 |
| | Deferred income | 410.53 | 470.70 |
| | | 11,070.64 | 11,851.88 |



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 20 Borrowings (current) | As at March 31, 2024 | |
|-------------------------|----------------------|------|
| | 2025 | 2024 |

Unsecured- repayable on demand

Loans from related party

| | | |
|--|-----------------|----------|
| Loan from Lodhi Property Company Limited * | 2,240.56 | - |
| | 2,240.56 | - |

* Loan is received for general business purpose, repayable on demand at interest rate of 8.75% p.a.

| 21 Trade payables | As at March 31, 2024 | |
|-------------------|----------------------|------|
| | 2025 | 2024 |

| | | |
|--|-----------------|-----------------|
| a) Total outstanding dues of Micro enterprises and Small enterprises | 494.84 | 298.39 |
| b) Total outstanding dues other than Micro enterprises and Small enterprises | | |
| Due to related parties # | 4,094.97 | 2,486.30 |
| Due to others | 2,884.93 | 2,620.59 |
| | 7,474.75 | 5,405.28 |

refer note 38 for related party transaction.

Balance as at March 31, 2025

| | Outstanding for following periods from invoice date | | | | |
|---------------------------|---|--------------|---------------|------------------|-----------------|
| | Less than 1 year | 1-2 year | 2-3 year | More than 3 year | Total |
| (i) MSME | 494.84 | - | - | - | 494.84 |
| (ii) Others | 3,886.40 | 27.27 | 230.37 | 2,835.87 | 6,979.91 |
| (iii) Disputed dues-MSME | - | - | - | - | - |
| (iv) Disputed dues-Others | - | - | - | - | - |
| Total | 4,381.25 | 27.27 | 230.37 | 2,835.87 | 7,474.75 |

Balance as at March 31, 2024

| | Outstanding for following periods from invoice date | | | | |
|---------------------------|---|---------------|----------|------------------|-----------------|
| | Less than 1 year | 1-2 year | 2-3 year | More than 3 year | Total |
| (i) MSME | 298.39 | - | - | - | 298.39 |
| (ii) Others | 2,218.60 | 230.37 | - | 2,657.92 | 5,106.89 |
| (iii) Disputed dues-MSME | - | - | - | - | - |
| (iv) Disputed dues-Others | - | - | - | - | - |
| Total | 2,517.00 | 230.37 | - | 2,657.92 | 5,405.28 |

| 22 Other current liabilities | As at March 31, 2024 | |
|------------------------------|----------------------|------|
| | 2025 | 2024 |

Advances from customers

| | | |
|------------------|-----------------|-----------------|
| - Membership fee | 4,667.35 | 4,321.18 |
| - Others | 3,528.87 | 3,232.72 |
| Deferred revenue | 309.66 | 361.92 |
| Statutory dues | 430.56 | 213.35 |
| | 8,936.44 | 8,129.17 |

| 23 Provisions (current) | As at March 31, 2024 | |
|-------------------------|----------------------|------|
| | 2025 | 2024 |

| | | |
|---|---------------|--------------|
| Provision for gratuity (refer note 18C) | 107.32 | 17.90 |
| Provision for leave encashment | 31.23 | 0.47 |
| | 138.55 | 18.37 |

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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 24 | Revenue from operations | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
|---|-------------------------|--------------------------------------|--------------------------------------|
| Operating revenue | | | |
| Room Revenue | 1,664.00 | 1,310.50 | |
| Subscription and membership charges | 10,773.99 | 8,910.67 | |
| Golf operation, course capitation, sports complex | 1,965.56 | 1,859.73 | |
| Sale of food and beverages | 11,647.27 | 10,081.74 | |
| | 26,050.82 | 22,162.64 | |
| Other operating revenue | | | |
| Laundry income | 424.62 | 482.34 | |
| Recreational income | 1,461.03 | 1,267.20 | |
| Venue charges | 635.89 | 487.74 | |
| Rental Income | 706.79 | 728.01 | |
| Sponsorship income | 1,545.46 | 1,320.84 | |
| Sale of membership card | 3.32 | 2.52 | |
| | 4,777.11 | 4,288.65 | |
| Total Revenue from contract with customers (A) | 30,827.93 | 26,451.30 | |
| Management fee (B) | - | 373.16 | |
| Total (A+B) | 30,827.93 | 26,824.46 | |
| Less: Transfer under agreement (refer note 45) | - | 11,903.35 | |
| Total Income | 30,827.93 | 14,921.11 | |
| 24.1 Timing of revenue recognition | | | |
| Services transferred at a point in time | 16,340.66 | 14,597.73 | |
| Services transferred over period of time | 14,487.27 | 12,226.72 | |
| Total revenue from contracts with customers | 30,827.93 | 26,824.46 | |
| 24.2 Reconciling the amount of revenue recognised in the Statement of Profit and Loss with the contracted price | | | |
| Revenue as per contracted price | 30,827.93 | 26,824.46 | |
| | 30,827.93 | 26,824.46 | |
| Contract liabilities include long-term and short-term advances received in respect of non-refundable membership fee etc. | | | |
| 24.3 The transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 March are, as follows: | | | |
| Within one year | 8,196.22 | 7,553.90 | |
| More than one year | 11,070.64 | 11,851.88 | |
| | 19,266.86 | 19,405.78 | |
| 25 | Other income | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Management service charges | 1,205.77 | 1,029.79 | |
| Miscellaneous income | 782.42 | 186.62 | |
| Interest on | | | |
| - Bank deposits | 170.26 | 157.03 | |
| - Customers | 57.01 | 68.14 | |
| - Loan to related party | 10.36 | 68.85 | |
| Unwinding of financial liability measured at amortised cost | 678.27 | 364.53 | |
| Provision no longer required written back | 1.60 | 114.72 | |
| Gain on sale of fixed assets | 1.98 | - | |
| Provision for expected credit loss | 43.70 | - | |
| | 2,951.37 | 1,989.68 | |
| Less: Transfer under agreement (refer note 45) | - | 258.88 | |
| | 2,951.37 | 1,730.80 | |



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 26 | Cost of revenue | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
|--|---------------------------------------|--------------------------------------|--------------------------------------|
| Opening Stock | 712.92 | 790.31 | |
| Add: Purchases | 4,380.59 | 3,918.75 | |
| Less: Closing Stock | (812.32) | (712.92) | |
| Cost of food and beverages consumed | 4,281.19 | 3,996.14 | |
| Less: Transfer under agreement (refer note 45) | - | 1,108.91 | |
| | 4,281.19 | 2,887.23 | |
| 27 | Golf/ Facility management expenses | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Recreational and spa expenses | 155.80 | 163.35 | |
| Water and electricity | 2,625.15 | 2,075.11 | |
| Manpower cost | 6,126.24 | 6,221.75 | |
| Insurance | 197.72 | 124.59 | |
| House keeping services | 1,781.17 | 491.66 | |
| Security expenses | 362.02 | 505.59 | |
| Laundry and linen | 99.57 | 183.74 | |
| | 11,347.67 | 9,765.79 | |
| Less: Transfer under agreement (refer note 45) | - | 3,062.55 | |
| | 11,347.67 | 6,703.24 | |
| 28 | Employee benefits expense | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Salaries, wages and bonus | 6,425.13 | 4,347.92 | |
| Contribution to provident fund and other fund | 313.08 | 136.11 | |
| Gratuity expense | 121.15 | 13.88 | |
| Staff welfare expenses | 304.67 | 189.33 | |
| | 7,164.03 | 4,687.24 | |
| Less: Transfer under agreement (refer note 45) | - | 1,765.16 | |
| | 7,164.03 | 2,922.08 | |
| 29 | Finance costs | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Interest on: | | | |
| Loan from related party # | 45.90 | 0.08 | |
| Compulsory convertible debentures | 0.70 | 0.71 | |
| Lease liability | 2,110.79 | 147.27 | |
| Other finance cost | | | |
| Financial liabilities at amortised cost | 312.89 | 365.71 | |
| Other | 2.31 | 0.43 | |
| | 2,472.59 | 514.20 | |
| # refer note 38 for related party transaction. | | | |
| 30 | Depreciation and amortisation expense | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Depreciation on property, plant & equipment | 540.43 | 537.53 | |
| Amortisation on intangible assets | 16.73 | 4.78 | |
| Depreciation on right of use assets | 2,405.47 | 311.56 | |
| | 2,962.62 | 853.87 | |



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| 31 Other expenses | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
|---|--------------------------------------|--------------------------------------|
| Repairs and maintenance: | | |
| Buildings | 987.62 | 1,039.20 |
| Plant and machinery | 945.54 | 1,096.74 |
| Turf | 939.06 | 755.80 |
| Others | 1,010.17 | 958.09 |
| Licence fee | 251.49 | 201.62 |
| Director sitting fee | 2.60 | 1.80 |
| Travelling and conveyance | 293.66 | 197.07 |
| Printing and stationary | 169.48 | 165.41 |
| Communication | 71.29 | 54.40 |
| Legal and professional (also refer note 37) | 240.27 | 175.61 |
| Rates and taxes | 285.13 | 303.90 |
| Rent Expense | 291.51 | 172.41 |
| Event expenses | 1,871.17 | 1,399.79 |
| Loss on disposal of property, plant and equipment (net) | - | 1.35 |
| Provision for expected credit loss | - | 42.92 |
| Bad Debts | 69.56 | 104.04 |
| GST input write off | 26.18 | 148.50 |
| Bank Charges | 59.22 | 71.09 |
| Commission and brokerage | 156.74 | 148.02 |
| Kitchen and operating supplies | 328.76 | 290.82 |
| Recruitment and training expenses | 33.99 | 22.33 |
| Loss on pre settlement of financial liability | 4.27 | 3.20 |
| Freight | 18.75 | 3.14 |
| Business promotion and advertisement | 49.03 | 53.25 |
| Miscellaneous expenses | 415.33 | 580.20 |
| | 8,520.82 | 7,990.70 |
| Less: Transfer under agreement (refer note 45) | | |
| | - | 3,079.12 |
| | 8,520.82 | 4,911.58 |
| 32 Tax Expense | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Current tax | - | - |
| Deferred tax | 514.68 | (152.17) |
| Income tax expense reported in the statement of profit and loss | 514.68 | (152.17) |
| Reconciliation of tax expense and the accounting loss multiplied by tax rate | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Accounting loss before income tax | (2,969.62) | (2,140.29) |
| At country's statutory income tax rate of 25.168% (previous year 25.168%) | (747.39) | (538.67) |
| Tax impact of loss on which no deferred tax created | 330.43 | 386.50 |
| Tax impact of deferred tax asset reversed on unabsorbed depreciation | 931.64 | - |
| | 514.68 | (152.17) |
| 33 Earning per equity share | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
| Loss for the year | (3,484.3) | (1,988.1) |
| Net loss attributable to equity shareholders | (3,484.3) | (1,988.1) |
| Weighted average number of equity shares outstanding during the year (in numbers) | 2,87,40,001 | 2,87,40,001 |
| Nominal value per equity share (in Rs.) | 10 | 10 |
| Earning/(Loss) per share (in Rs.) | | |
| a) Basic | (12.12) | (6.92) |
| b) Diluted | (12.12) | (6.92) |



34 Financial instruments by category

i) Fair value of instruments measured at amortised cost

| Particulars | Carrying Value | | Fair Value | |
|------------------------------|------------------|------------------|------------------|------------------|
| | March 31, 2025 | March 31, 2024 | March 31, 2025 | March 31, 2024 |
| Financial assets | | | | |
| Trade receivables | 4,056.06 | 3,232.79 | 4,056.06 | 3,232.79 |
| Other financial asset | 4,592.90 | 14,999.75 | 4,592.90 | 14,999.75 |
| Cash and cash equivalents | 2,983.61 | 986.40 | 2,983.61 | 986.40 |
| Other bank balance | 17.61 | 1,947.47 | 17.61 | 1,947.47 |
| Loans | 0.97 | 464.56 | 0.97 | 464.56 |
| Total | 11,651.15 | 21,630.97 | 11,651.15 | 21,630.97 |
| Financial liabilities | | | | |
| Trade payable | 7,474.75 | 5,405.28 | 7,474.75 | 5,405.28 |
| Borrowings | 2,240.56 | - | 2,240.56 | - |
| Lease Liabilities | 20,650.25 | 1,200.00 | 20,650.25 | 1,200.00 |
| Other Financial Liabilities | 6,376.47 | 6,205.51 | 6,376.47 | 6,205.51 |
| Total | 36,742.02 | 12,810.79 | 36,742.02 | 12,810.79 |

The management assessed that fair values of cash and cash equivalents, other bank balances, loans, trade receivables, security deposits received, borrowings, trade payables, interest accrued but not due on borrowings and other financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

ii) Fair values hierarchy

Financial assets and financial liabilities are measured at fair value in financial statements and are grouped into three levels of fair value hierarchy. The three levels
 Level 1: Quoted prices (unadjusted) in active markets for financial instruments.
 Level 2: Inputs other than quoted prices included within Level 1 that are observable for assets and Liabilities, either directly or indirectly.
 Level 3: Unobservable inputs for the asset or Liabilities.

35 Financial risk management

The Company's principal financial liabilities comprises of borrowings, trade payables, and other financial liabilities. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets includes loans, trade receivables, other financial assets, investments, other bank balances, other financial assets and cash and cash equivalents that derive directly from its operations.

The Company's is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks. The Company's senior management advises on financial risks and the appropriate financial risk governance framework for the Company. The financial risk activities governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below:

i) Risk Management objectives and policies

The Company's activities expose it to market risk, liquidity risk and credit risk. The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

A) Credit risk

Credit risk is the risk that counterparty fails to discharge its obligation to the Company. The Company's exposure to credit risk is influenced mainly by cash and cash equivalents, trade receivables and financial assets measured at amortised cost. The Company continuously monitors defaults of customers and other counterparties and incorporates this information into its credit risk controls.

a) Credit risk management

i) Credit risk rating

The Company assesses and manages credit risk of financial assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of financial assets.

A: Low credit risk on financial reporting date

B: Moderate credit risk

C: High credit risk

The Company provides for expected credit loss based on the following:

| Asset group | Basis of categorisation | Provision for expenses credit loss |
|----------------------|---|---|
| Low credit risk | Cash and cash equivalents, other bank balances, loans, security deposits, trade receivables and other financial assets. | 12 month expected credit loss/ Life time expected credit loss |
| Moderate credit risk | Loans and other financial assets | 12 month expected credit loss |
| High credit risk | Loans, other financial assets and trade receivables | 12 month expected credit loss/ Life time expected credit loss |



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(All amounts in ₹ Lakhs, unless otherwise stated)

Assets under credit risk –

| Credit rating | Particulars | As at Mar 31, 2025 | As at Mar 31, 2024 |
|---------------|---|--------------------|--------------------|
| A: Low | Cash and cash equivalents, other bank balances, loans, trade receivables and other financial assets | 11,651.15 | 21,630.97 |

Cash & cash equivalents and bank deposits

Credit risk related to cash and cash equivalents and bank deposits is managed by only accepting highly rated banks and diversifying bank deposits and accounts in different banks across the country.

Trade receivables

Credit risk related to trade receivables are mitigated by closely monitoring the credit-worthiness of the debtors through internal systems that are configured to define credit limits of customers, thereby, limiting the credit risk to pre-calculated amounts. The Company assesses increase in credit risk on an ongoing basis for amounts receivable that become past due.

Other financial assets measured at amortised cost

Other financial assets measured at amortized cost includes loans and advances, security deposits and others. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continuously, while at the same time internal control system in place ensure the amounts are within defined limits.

b) Credit risk exposure

(i) Provision for expected credit losses

The Company provides for expected credit loss based on lifetime expected credit loss mechanism for loans and advances, deposits and other investments-

As at Mar 31, 2025

| Particulars | Estimated gross | Expected credit | Carrying amount net |
|---------------------------|------------------|-----------------|---------------------|
| Cash and cash equivalents | 2,983.61 | - | 2,983.61 |
| Other bank balance | 17.61 | - | 17.61 |
| Trade receivables | 4,114.85 | 58.79 | 4,056.06 |
| Other financial assets | 4,592.90 | - | 4,592.90 |
| Loans | 0.97 | - | 0.97 |
| Total | 11,709.94 | 58.79 | 11,651.15 |

As at Mar 31, 2024

| Particulars | Estimated gross | Expected credit | Carrying amount |
|---------------------------|------------------|-----------------|------------------|
| Cash and cash equivalents | 986.40 | - | 986.40 |
| Other bank balance | 1,947.47 | - | 1,947.47 |
| Trade receivables | 3,336.89 | 104.09 | 3,232.80 |
| Other financial assets | 14,999.75 | - | 14,999.75 |
| Loans | 464.56 | - | 464.56 |
| Total | 21,735.07 | 104.09 | 21,630.98 |

b) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. The Company takes into account the liquidity of the market in which the entity operates.

Maturities of financial liabilities

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities:

| As at Mar 31, 2025 | Less than 1 year | 1-5 year | More than 5 years | Total | Carrying Value |
|-----------------------------|------------------|------------------|-------------------|------------------|------------------|
| Non-derivatives | | | | | |
| Trade payable | 4,381.25 | 3,093.50 | - | 7,474.75 | 7,474.75 |
| Borrowings | 2,240.56 | - | - | 2,240.56 | 2,240.56 |
| Other Financial Liabilities | 3,150.49 | 3,225.98 | - | 6,376.47 | 6,376.47 |
| Lease Liabilities | 2,660.00 | 10,468.00 | 29,378.27 | 42,506.27 | 20,650.25 |
| Total | 12,432.30 | 16,787.48 | 29,378.27 | 58,598.05 | 36,742.02 |

| As at Mar 31, 2024 | Less than 1 year | 1-5 year | More than 5 years | Total | Carrying Value |
|-----------------------------|------------------|-----------------|-------------------|------------------|------------------|
| Non-derivatives | | | | | |
| Trade payable | 2,517.00 | 2,888.29 | - | 5,405.28 | 5,405.28 |
| Other Financial Liabilities | 2,450.70 | 3,754.88 | - | 6,205.58 | 6,205.58 |
| Lease Liabilities | 420.00 | 1,480.00 | - | 1,900.00 | 1,200.00 |
| Total | 5,387.70 | 8,123.17 | - | 13,510.86 | 12,810.86 |



Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

- C) Market Risk
- a) Interest rate risk
- i) Liabilities

Interest rate risk exposure

The company's fixed rate borrowings are carried at amortised cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

ii) Assets

The company's fixed deposits are carried at fixed rate. Therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

36 Capital management

- Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

The Company monitors capital on the basis of the carrying amount of equity less cash and cash equivalents as presented on the face of balance sheet.

The Company manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend paid to shareholders, return capital to shareholders or issue new shares.

| Particulars | As at Mar 31, 2025 | As at Mar 31, 2024 |
|---|--------------------|--------------------|
| Total borrowings | 9,240.56 | 7,000.00 |
| Less : cash and cash equivalent upto the extent of debt above | 2,983.61 | 986.40 |
| Net debt | 6,256.95 | 6,013.60 |
| Total equity | (6,374.29) | (2,908.60) |
| Net debt to equity ratio | (0.98) | (2.07) |

37 Identification of segment

The Company is primarily engaged in hospitality business, which as per Indian Accounting Standard-108 on "Operating Segments" is considered to be the only reportable business segment. The Company is operating in India which is considered as a single geographical segment. The revenue of the Company is earned from customers within India and all assets & liabilities of the Company pertains to domestic market. There are no revenue from transactions with a single customer amounting to 10% or more of the Company's revenues during the current and previous year.

38 Related party disclosures

In accordance with Accounting Standard on "Ind AS 24", the disclosures in respect of transactions with the Company's related parties are as follows:

a) Relationship:

i) Ultimate holding company

Rajdhani Investments and Agencies Private Limited

ii) Holding company

DLF Limited

iii) Fellow subsidiary entities (with whom transactions are carried out during the year)

DLF Utilities Limited

DLF Universal Limited

DLF Home Developers Limited

DLF Southern Towns Private Limited

DLF Builders & Developers Limited

DLF Luxury Homes Limited

Lodhi Property Company Limited

DLF Homes Panchkula Pvt. Ltd.

DLF Property Developers Limited

DLF Info City Hyderabad Limited

DLF Cochin Hotels Private Limited

DLF Projects Limited

Riveria Commercial Developers Ltd

DLF Wellco Pvt. Ltd.

DLF Exclusive Floor Private Limited

DLF Urban Private Limited



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iv) Joint venture of holding company at any time during the year (with whom there were transactions during the year)

DLF Power & Services Limited
DLF Cyber City Developers Limited
Paliwal Real Estate Limited
Pegeen Builders And Developers Private Limited
DLF Power & Services Limited
DLF Info City Chennai Limited
DLF Info Park Developers (Chennai) Limited
DLF Assets Limited
DLF Promenade Limited

v) Enterprises under the control of Key managerial personnel (KMP) of ultimate holding company or their relatives at any time during the year: (with whom there were transactions during the year)

DLF Brands Private Limited (Pure Home & Living Private Limited)
DLF Building & Services Private Limited
K.P Singh Foundation
CGS Charitable Trust
DLF Qec Educational Charitable Trust
DLF Foundation

vi) Key Management Personnel (KMP) or enterprises under the control of KMP of entity having joint control over the holding company or their relatives

Mr. Santosh Kumar Garg
Mr. Surinder Singh Chawla
Dr. K.P. Singh
Mr. Aakash Ohri
Mr. Rahul Talwar
Mr. Rajiv Singh
Mrs. Kavita Singh
Mrs. Renuka Talwar
Ms. Pia Singh
Mr. Devinder Singh
Mr. Vivek Anand
Mr. A S Minocha
Mr. J K Chandra
Mr. Rajesh Jhingon
Mr. Ashok Tyagi
Mr. Dhiraj Sarna
Mr. Rahul Talwar
Ms. Anushka Singh
LT GEN Aditya Singh
Ms. Mittali Gautam
Mr. Tusch Daroga
Mr. Surendra Kumar Sharma
Mr. Vipin Sharma
Ms. Upasna Batra



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b) The following transactions were carried out with related parties in the ordinary course of business:

| Particular | March 31, 2025 | March 31, 2024 |
|--|----------------|----------------|
| Holding company | | |
| Expenses paid | | |
| o DLF Limited | 2,965.05 | 265.40 |
| Expenses transferred | | |
| o DLF Limited | - | 9,015.74 |
| Fund transferred | | |
| o DLF Limited | - | 5,800.00 |
| Income transferred | | |
| o DLF Limited | - | 12,162.23 |
| Services rendered | | |
| o DLF Limited | 2,029.12 | 1,428.89 |
| Management fees received | | |
| o DLF Limited | - | 373.16 |
| Security deposit given | | |
| o DLF Limited | 15,000.00 | |
| Fellow subsidiary entities with whom transactions have been carried out during the year | | |
| Expenses | | |
| o DLF Home Developers Limited | - | 110.04 |
| o DLF Property Developers Limited | 7.43 | 7.01 |
| o DLF Power Service Ltd | - | - |
| o Riveria Commercial Developers Ltd | 7.13 | 8.98 |
| o Lodhi Property Company Limited | 1.05 | 0.29 |
| Interest expenses | | |
| o DLF Cochin Hotels Private Limited | 0.01 | 0.01 |
| o DLF Home Developers Limited | - | 0.07 |
| o Lodhi Property Company Limited | 45.64 | 0.58 |
| Interest income | | |
| o DLF Luxury Homes Limited | 10.36 | - |
| Loan given received back | | |
| o DLF Luxury Homes Limited | 461.83 | - |
| Balance written off | | |
| o DLF Home Developers Limited | - | 1.98 |
| Services rendered | | |
| o DLF Utilities Limited | 6.98 | - |
| o DLF Home Developers Limited | 350.75 | 312.89 |
| o DLF Wellco Pvt. Ltd. | 82.14 | 48.17 |
| o DLF Power and Services Limited | 2.52 | - |
| o DLF Luxury Homes Limited | 28.05 | 80.05 |
| o DLF Estate Developers Limited | - | 1.23 |
| o DLF Homes Panchkula Pvt. Ltd. | 17.20 | 11.72 |
| o DLF Info City Hyderabad Limited | - | - |
| o Riveria Commercial Developers Ltd | 159.07 | 73.93 |
| o DLF Property Developers Limited | 77.33 | 50.04 |
| o DLF Projects Limited | 8.50 | 4.25 |
| o DLF Exclusive Floors Private Limited | 7.51 | 0.96 |
| o DLF Promenade Ltd. | 7.07 | - |
| o DLF Residential Developers Limited | 1.70 | 1.54 |
| o DLF Emporio Limited | - | 1.06 |
| o DLF Builders & Developers Limited | 39.95 | - |
| o Lodhi Property Company Limited | 411.49 | 237.14 |
| Joint venture of holding company at any time during the year with whom transactions have been carried out during the year | | |
| Services rendered | | |
| o Pegeen Builders And Developers Private Limited | 2.84 | 0.87 |
| o DLF Info City Chennai Limited | - | 2.42 |
| o DLF Info Park Developers (Chennai) Ltd | 0.49 | 1.65 |
| o DLF Power & Services Limited | 42.09 | 45.67 |
| o DLF Cyber City Developers Limited | 8.52 | 7.46 |
| o DLF Urban Private Limited | 25.82 | 15.22 |
| o DLF Assets Limited | 1.41 | 0.16 |
| o DLF City Centre Ltd. | 16.72 | 18.82 |



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Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

| Particular | March 31, 2025 | March 31, 2024 |
|---|----------------|----------------|
| Enterprises under the control of Key managerial personnel (KMP) of ultimate holding company or their relatives at any time during the year with whom there were transactions during the year | | |
| Services rendered | | |
| o DLF Foundation | 2.67 | 2.78 |
| o DLF Qec Educational Charitable Trust | 3.61 | 0.06 |
| o K.P Singh Foundation | - | 0.85 |
| o CGS Charitable Trust | 0.85 | 0.45 |
| o DLF Building & Services Private Limited | 0.12 | 1.11 |
| Key managerial personnel (KMP) at any time during the year with whom there were transactions during the year | | |
| Expenses paid (Retainership) | | |
| Mrs. Kavita Singh | 30.00 | 34.05 |
| Services rendered | | |
| Dr. K. P. Singh | 2.90 | 10.22 |
| Mr. Aakash Ohri | 3.15 | 15.05 |
| Mr. Rahul Talwar | 1.03 | 5.01 |
| Mr. Rajiv Singh | 1.39 | 10.26 |
| Mrs. Kavita Singh | 0.01 | 0.11 |
| Mrs. Renuka Talwar | 2.50 | 2.98 |
| Ms Pia Singh | 4.08 | 4.57 |
| Mr. Devinder Singh | 9.14 | 8.24 |
| Mr. A S Minocha | 4.48 | 2.06 |
| Mr. J K Chandra | 0.99 | 1.09 |
| Mr. Rajesh Jhingon | 4.10 | 7.73 |
| Mr. Ashok Tyagi | 7.89 | 5.53 |
| Mr. Dhiraj Sarna | 6.66 | 1.18 |
| Ms. Anushka Singh | 12.53 | 3.83 |
| LT GEN Aditya Singh | 0.46 | 0.50 |
| Ms. Neena Gupta | 4.73 | - |
| Mr. Kushal Pal Singh | 7.50 | - |
| Mr. Pramod Bhasin | 1.52 | - |
| Salary to Directors | | |
| Ms. Mittali Gautam | - | 5.97 |
| Mr. Rajesh Jhingon | 450.40 | 142.77 |
| Mr. Tusch Daroga | 126.83 | 68.92 |
| Directors' sitting fee paid during the year | | |
| o Surindra Kumar Sharma | 1.30 | - |
| o Vipin Sharma | 1.30 | - |
| o Santosh Kumar Garg | - | 0.90 |
| o Surinder Singh Chawla | - | 0.90 |

Balances at the end of the year

| Particular | As at March 31, 2025 | As at March 31, 2024 |
|---|----------------------|----------------------|
| Holding company | | |
| Current liabilities (trade payables) | | |
| o DLF Limited | 4,087.17 | 2,692.91 |
| Advance recoverable | | |
| o DLF Limited | - | 14,445.86 |
| Security Deposit | | |
| o DLF Limited | 4,323.87 | 300.00 |
| Trade receivables | | |
| o DLF Limited | 671.99 | 547.50 |



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(All amounts in ₹ Lakhs, unless otherwise stated)

| Fellow subsidiary entities with whom transactions have been carried out during the year | As at March 31, 2025 | As at March 31, 2024 |
|--|----------------------|----------------------|
| Trade payables | | |
| o DLF Home Developers Limited | - | 20.85 |
| o Riveria Commercial Developers Ltd | 0.67 | 1.25 |
| o DLF Property Developers Limited | 7.12 | 0.63 |
| o DLF Urban Private Limited | - | 1.12 |
| o DLF Cyber City Developers Limited | - | |
| o Lodhi Property Company Limited | - | 2.12 |
| Interest Payable | | |
| o DLF Home Developers Limited | - | 0.07 |
| Advance recoverable | | |
| o DLF Home Developers Limited | - | 3.14 |
| Loan Given | | |
| o DLF Luxury Homes Limited | - | 461.83 |
| Loan Taken | | |
| o Lodhi Property Company Limited | 2,240.56 | - |
| Trade receivables | | |
| o DLF Estate Developers Limited | - | 0.41 |
| o DLF Home Developers Limited | 321.43 | 88.53 |
| o DLF Luxury Homes Limited | 5.93 | 2.13 |
| o DLF Utilities Limited | - | - |
| o DLF Homes Panchkula Pvt. Ltd. | 11.15 | 4.88 |
| o DLF City Centre Ltd. | 4.65 | 10.63 |
| o DLF Exclusive Floors Private Limited | 5.20 | 1.19 |
| o DLF Foundation | 0.25 | 0.65 |
| o Riveria Commercial Developers Ltd | 2.41 | |
| o DLF Info City Chennai Limited | - | 0.01 |
| o DLF Projects Limited | - | 1.00 |
| o DLF Property Developers Limited | - | 10.40 |
| o DLF Urban Private Limited | 19.02 | 3.79 |
| o DLF Welco Private Limited | 1.61 | 17.34 |
| o DLF Info Park Developers (Chennai) Ltd | - | 1.80 |
| o DLF Qec Educational Charitable Trust | 0.02 | 0.06 |
| o DLF Residential Developers Limited | 2.01 | 1.62 |
| o Pegeen Builders And Developers Private Limited | 0.98 | 0.15 |
| o DLF Assets Limited | - | 0.17 |
| o DLF Building & Services Pvt. Ltd | - | 1.24 |
| o DLF Emporio Limited | - | 1.12 |
| o K.P Singh Foundation | 0.05 | 0.15 |
| o CGS Charitable Trust | - | 0.53 |
| o DLF Builders & Developers Private Limited | 32.40 | |
| o DLF PROMENADE LTD | 3.47 | |
| o Lodhi Property Company Limited | - | 146.59 |
| Joint venture of holding company at any time during the year with whom transactions have been carried out during the year | | |
| Trade receivables | | |
| o DLF Power & Services Limited | 31.22 | 43.96 |
| o DLF Cyber City Developers Limited | 2.15 | 5.81 |

KMP at any time during the year with whom transactions have been carried out during the year

| Trade receivables | | |
|---------------------|------|------|
| Dr. K.P. Singh | 5.55 | 6.55 |
| Mr. Armaan Gujral | - | 0.03 |
| Mr. Rajiv Singh | 0.19 | 0.78 |
| Mrs. Kavita Singh | - | - |
| Mr. Aakash Ohri | 0.11 | 1.70 |
| Mrs. Renuka Talwar | 0.89 | 8.35 |
| Ms. Pia Singh | 0.30 | 7.01 |
| Mr. A S Minocha | 0.01 | 0.01 |
| Mr. Devinder Singh | 0.41 | 1.75 |
| Mr. J K Chandra | - | 0.02 |
| LT GEN Aditya Singh | 0.00 | 0.07 |
| Mr. Ashok Tyagi | 0.30 | 1.13 |
| Ms. Anushka Singh | 1.53 | 0.15 |
| Ms. Neena Gupta | 0.14 | 0.11 |
| Mr. Rajesh Jhingon | 0.65 | 2.04 |
| Mr. Dhiraj Sarna | - | 0.06 |

Terms and conditions of transactions with related parties

Trade receivables carry an interest rate of 1.5% and 2% per month (exclusive of GST) if the same are not settled by due date and are generally on terms of 30 days. The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances of trade receivables at the year-end are interest free and settlement occurs in cash. For the year ended March 31, 2024, the Company has not recorded any impairment of receivables relating to amounts owed by related parties (March 31, 2023: Nil).



39 Payment to auditors (included in legal and professional refer note -29)

| | For the year ended March 31, 2025 | For the year ended March 31, 2024 |
|------------------------|--|--|
| Audit fee | 11.00 | 11.00 |
| Tax audit fee | 1.00 | 1.00 |
| Out of pocket expenses | 2.00 | 2.54 |
| | 14.00 | 14.54 |

40 Contingent liabilities

(a). Contingent liabilities (under litigation), not acknowledged as debt, include:

| | As at March 31, 2025 | As at March 31, 2024 |
|---|-----------------------------|-----------------------------|
| Demand from Excise and Taxation Department (for the years 2004-05 to 2007-08)* | 934.83 | 934.83 |
| Appeal pending with Joint Entertainment Tax Commissioner for the year 2003-04 to 2010-11 | 184.87 | 184.87 |
| Demand from PF Department ** | 34.98 | 34.98 |
| Departmental Appeal pending with CESTAT for financial year 2008-09 to 2011-12 related Service Tax | | |
| Demand and Service Tax Demand on Abatement on Work Contract Service # | 963.85 | 963.85 |

* The Company had received an Entertainment duty demand from the Excise and Taxation Department on golf played by members/guests upon payment of fees for the years 2004-05 to 2007-08 amounting to ₹ 934.83 lakhs (previous year ₹ 934.83 lakhs). The Special Leave Petition relating to this matter is currently pending with the Hon'ble Supreme Court of India. The Company has paid under protest ₹ 535.63 lakhs (previous year ₹ 535.63 lakhs) against the said demand. Subsequently, the Haryana Government vide notification dated 17 September 2010 exempted payment of Entertainment Duty on admission fees from persons playing sports in registered clubs having sports activities as an item in their Memorandum of Association but excluded fun parks and similar commercial ventures. Based on legal opinion obtained by the Company, the management believes that no liability will be devolved on the Company relating to the said matter and hence, no provision has been made for such amounts in the financial statements. The Department's appeal has been dismissed by the Supreme Court and no liability has been devolved upon the Company.

** The Company has received a demand of Rs.34.98 lakhs from Employee Provident Fund Regional Office Gurgaon for the delayed remittance of Provident Fund dues of employees for the period October 2014 to September 2020. The Company had deposited the 40% of the assessed amount under protest with the department amounting to Rs.13.99 lakhs. The matter is currently pending with the Employee Provident Fund Regional Office Gurgaon.

There are various disputes pending with service tax. The Company is contesting these demands raised by authorities and are pending at various appellate authorities. Based on the grounds of the appeals and advice of the independent legal counsels, the management believes that there is a reasonably strong likelihood of succeeding before the various authorities. Pending the final decisions on the above matters, no adjustment has been made in the financial statements.

All the above matters are subject to legal proceedings in the ordinary course of business. In the opinion of management, the legal proceedings, when ultimately concluded, will not have a material effect on results of operations or financial position of the Company.

41 During the year, the Company has incurred net loss of Rs 3,465.69 lakhs (Previous year Rs 2,048.61 lakhs) resulting in accumulated losses of Rs 9,248.29 lakhs (March 31, 2024 accumulated loss of Rs 5,782.60 lakhs) in the financial statements as at March 31, 2025. The Company, to continue as a going concern, is dependent on the improvement of the Company's future operations and business plans basis which the Company will be able to reduce expenditure, generate future cash flows and continued financial support which the Company expect to obtain during the following accounting period from its shareholders. However, management, basis anticipated growth in business plan implemented for improving the operating efficiency and financial support from shareholders, believes that sufficient revenues and profits will accrue in the coming years to wipe off the existing losses and accordingly, these financial statements have been prepared on a going concern basis.

42 Commitments

| Particulars | As at March 31, 2025 | As at March 31, 2024 |
|--|-----------------------------|-----------------------------|
| (a). Capital commitment Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances) | 371.64 | 606.99 |
| (b). Other commitment Annual license fee payable to DLF Limited vide 'Leave and Licence Agreement' | 2,924.00 | 684.00 |



43 Lease

- i) The Company's leased assets primarily consists of lease for office space, building and equipment for running the club operations having lease terms of 5 - 15 years. The Company recorded the lease liability at the present value of the remaining lease payments discounted at the incremental borrowing rate as on the date of transition and has measured right-of-use asset at an amount equal to lease liability adjusted for previously recognized prepaid or accrued lease payments. Further, lease arrangements where the Company is lessor, lease rentals are recognized on straight-line basis over the non-cancellable period.
- ii) Set-out below are the carrying amounts of lease liabilities (included under other financial liabilities) and the movements during the year:

| Particulars | Amount |
|---|------------------|
| Lease Liability as 1 April 2023 | 259.94 |
| Additions | 1,212.78 |
| Deletions | - |
| Accretion of Interest | 147.27 |
| Payments | 420.00 |
| As at March 31, 2024 | 1,200.00 |
| Additions | 19,999.46 |
| Deletions | - |
| Accretion of Interest | 2,110.79 |
| Payments (Including transfer to creditor account) | 2,660.00 |
| As at March 31, 2025 | 20,650.25 |
| Current | 605.08 |
| Non-Current | 20,045.17 |

The following are the amounts recognized in statement of profit and loss:

| Particulars | March 31, 2025 | March 31, 2024 |
|---|-----------------|----------------|
| Depreciation on Right of Use Assets | 2,405.47 | 311.56 |
| Interest Expense on Lease Liabilities | 2,110.79 | 147.27 |
| Expenses related to short-term leases | 291.51 | 172.41 |
| Net Amount recognised in Profit & Loss | 4,807.77 | 631.24 |

- iv) The Company's total cash outflows for leases during the year is of Rs. 2240 lakhs (March 31, 2024 of Rs. 420.00 lakh).
- v) The Company has several lease contracts that include extension and termination options. These options are negotiated by the management to provide flexibility in managing and aligning with the Company's business needs. Management exercises significant judgement in determining whether these extension and termination options are reasonably certain to be exercised.
- vi) The maturity analysis of lease liabilities is disclosed in note 3.
- vii) The effective interest rate for lease liabilities is 10% per annum (March 31, 2024: 10% per annum) with maturity between 5 to 15 years.

44 *Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 ("MSMED Act, 2006")

| Particulars | As at March 31, 2025 | As at March 31, 2024 |
|--|----------------------|----------------------|
| i) the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year; | 494.84 | 298.39 |
| ii) the amount of interest paid by the buyer in terms of section 16, along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year; | Nil | Nil |
| iii) the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under this Act; | Nil | Nil |
| iv) the amount of interest accrued and remaining unpaid at the end of each accounting year; and | Nil | Nil |
| v) the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23. | Nil | Nil |

The above information regarding micro, small and medium enterprises have been determined to the extent such parties have been identified on the basis of information available with the Company.



DLF Clubs and Hospitality Limited (Formerly know as DLF Recreational Foundation Limited)

Regd. Office : 1st Floor, DLF Gateway Tower, R Block, DLF City Phase-III, Gurugram, Haryana, India-122002

CIN: U92490HR2008PLC101701

Notes to the financial statement for the year ended March 31, 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

45 The Company is engaged in the business, of running and maintaining Golf club. The Golf club is owned by DLF Limited and in terms of the agreement with DLF Limited till March 31, 2024, the Company in consideration is entitled to receive an amount equal to 3 percent of the total revenue from Golf operations. The Company will also receive usage charges from DLF Limited on account of usage of the Golf assets.

The Company has transferred the following revenue and expenses to DLF Limited pursuant to the said agreement:

| Particulars | March 31, 2025 | March 31, 2024 |
|---|----------------|------------------|
| Revenue transferred under agreement | | |
| Revenue from operations (refer note 24) | - | 11,903.35 |
| Other income (refer note 25) | - | 258.88 |
| | | 12,162.23 |
| Expenses transferred under agreement | | |
| Cost of material consumed (refer note 26) | - | 1,108.91 |
| Golf management expenses (refer note 27) | - | 3,062.55 |
| Employee benefit expenses (refer note 28) | - | 1,765.16 |
| Other expenses (refer note 31) | - | 3,079.12 |
| | | 9,015.74 |
| Net income transferred under agreement | | 3,146.49 |

46 Other statutory information:

(i) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(ii) The Company does not have any transactions with companies struck off under Section 248 of the Companies Act, 2013.

(iii) The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

(iv) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

(v) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
- (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

(vi) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,

(vii) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income-tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income-tax Act, 1961).

(viii) The Company do not have any immovable property which is not held in the name of Company.

(ix) The Company has not revalued its property, plant and equipment or intangible assets or both during the current or previous year.

(x) The Company has not any borrowings from banks or financial institutions on the basis of security of current assets.

(xi) The Company is not declared willful defaulter by any bank or financial institution or government or any government authority.

(xii) The Company has not entered into any scheme of arrangement during the current year and previous year.

Audit trail

47 The Company has used a third party operated accounting software for maintaining its books of account, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. The Company have received a confirmation from the third party service provider of accounting software and has concluded that the audit trail in respect of such software has been recorded and preserved in full compliance with the requirements of section 128(5) of the Companies Act, 2013, in respect of the financial year ended March 31, 2025. There has been no instance of audit trail feature being tampered with. Additionally, in respect of the financial year ended March 31, 2024, Management is not in possession of SOC Report to determine whether the requirement of preservation of audit trail has been complied as per the statutory requirements for record retention.

48 There are no present obligations requiring provision in accordance with the guiding principles as enunciated in IND AS -37, as it is not probable that an outflow of resources embodying economic benefits will be required.

49 Loans or advances in the nature of loans received from related parties (as defined under Companies Act, 2013), without specifying any terms, repayable on demand :-

| Type of Borrower - related party | As at March 31, 2025 | As at March 31, 2024 |
|----------------------------------|----------------------|----------------------|
| DLF Luxury Homes Limited | - | 400.00 |

50 The provisions of Section 135 of the Companies Act, 2013, relating to Corporate Social Responsibility (CSR), are not applicable to the Company for the financial year March 31, 2025, as the Company does not meet the criteria specified under sub-section (1) of Section 135 of the Act



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Notes to the financial statement for the year ended March 31, 2025
 (All amounts in ₹ Lakhs, unless otherwise stated)

51 Ratio analysis

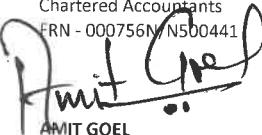
| Ratio | Numerator | Denominator | March 31, 2025 | March 31, 2024 | % Change | Reason for variance for more than +/- 25% |
|----------------------------------|--|---|----------------|----------------|----------|---|
| Current ratio | Current assets | Current Liabilities | 0.43 | 1.40 | 70% | Due to Increase in current liabilities and decrease in current assets in the current financial year. |
| Debt equity ratio | Total debt | Shareholder's Equity | (0.35) | - | 100% | Due to increase in short-term borrowing in the current financial year. |
| Debt Service coverage ratio | Earnings for debt service = net profit after taxes + Non-cash operating expenses | Debt service = interest & lease payments + principal repayments | 0.57 | (3.40) | 117% | Due to increased due to increase in earning available for debt service in the current financial year |
| Return to equity ratio | Net profits after taxes - preference dividend | Average shareholder's equity | 0.75 | 1.06 | 29% | Due to increase in losses in the current financial year |
| Inventory turnover ratio | Cost of goods sold | Average inventory | 4.51 | 3.07 | -47% | Due to increase in cost of revenue in the current financial year. |
| Trade receivables turnover ratio | Net credit sales = gross credit sales - sales return | Average trade receivable | 8.46 | 4.65 | -82% | Due to increase in revenue from operations in the current financial year. |
| Trade payable turnover ratio | Net credit purchases = gross credit purchases - purchase return | Average trade payables | 0.68 | 0.75 | 9% | Not Applicable |
| Net capital turnover ratio | Net sales = total sales - sales return | Working capital = current assets - current liabilities | (9.62) | 2.27 | 524% | Due to increase in revenue from operations and decrease in average working capital in the current financial year. |
| Net profit ratio | Net profit after tax | Net sales = total sales - sales return | (0.11) | (0.13) | 15% | Due to increase in revenue from operations in the current financial year. |
| Return on capital employed | Earnings before interest and taxes | Capital employed = tangible net worth + total debt - deferred tax asset | 0.11 | 0.42 | 74% | Due to decreased in capital employed in the current financial year. |
| Return on investment | Interest income on investment | Investment | 0.07 | 0.08 | 5% | Due to increase in average investment in the current financial year. |

52 No adjusting or significant non-adjusting events have occurred between the reporting date and date of approval for issuance of these financial statements.

For S S Kothari Mehta & Co. LLP

Chartered Accountants

FRN - 000756N/NS00441



AMIT GOEL

Partner

M.No.- 500607

Place : Gurugram

Date : May 2, 2025



For and on behalf of Board of Directors

DLF Clubs and Hospitality Limited

(Formerly know as DLF Recreational Foundation Limited)



UPASANA BATRA

Director

DIN : 10820480



TUSCH DAROGA

Whole-time Director

DIN : 09759286



MITTALI GAUTAM

Chief Financial Officer



URVASHI SHARMA

Company Secretary