





01 Overview

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## DLF Group - Business Overview



#### **Business**

#### Residential

Apartments/Plotted/ Townships/Low-rise

#### **Offices**

Cyber Cities/Cyber Parks/
IT SEZs/
Commercial Parks

#### Retail

MAU

#### **Other Business**

Service & Facility
Management/Hospitality

## <u>Track</u> <u>record</u>

**76**Years of experience in real estate development

158+

Real estate projects developed

340 msf+

Area developed

118 msf+

Deliveries since IPO

### Scale

215 msf+
Development potential
(Devco & Rentco)

~42 msf

Operational Rental portfolio

~46 msf

Product Pipeline (Devco & Rentco)

~INR 56 bn

Available Inventory

### **Strong brand**

**Organization** 



Focused on Safety,
Sustainability &
Governance

Strong Leadership with experienced teams

Strong Promoter commitment





### **Industry**



### Company



Continue to implement our strategy of bringing calibrated supply in select markets Remain focused on timely execution of launched products Planned launches for current fiscal progressing as per plan New office developments expected to continue to witness healthy demand; Significant pre-leasing in new office products

Remain enthused on growth prospects in the retail business;

progress on new retail destinations remains on track

# DLF Group- Key Business Priorities



**GOAL** 

**Organization** 

# Maintaining Leadership position by delivering Consistent, Competitive & Profitable Growth

Value Creation Levers	<u>Identified Plan/Actions</u>
Development Business	<ul> <li>Continue to scaling-up our product offerings; developing margin accretive products</li> <li>Tapping multiple geographies; <u>Core</u>: Gurugram / Delhi NCR; <u>Other Key Markets</u>: Chennai/Chandigarh Tri-city/Goa</li> <li>Continue to work on developing profitable opportunities</li> </ul>
Rental Business	<ul> <li>Double digit rental growth through organic growth and New developments</li> <li>Significant increase in retail presence; Portfolio to grow to 2x in next 4-5 years</li> <li>Unlocking the development potential; Modernization / Upgradation of existing assets</li> </ul>
Cash Management	<ul> <li>Consistent free cash flow generation in the business; <u>Targeting steady growth</u> in FCF generation</li> <li>To achieve our goal of being <u>Net Debt Zero</u> (Development business) in FY24</li> </ul>
Profitability / Shareholder returns	<ul> <li>Improving profitability; Targeting steady double digit PAT growth annually;</li> <li>Improving Shareholder returns by enhancing Dividend Payout over time</li> </ul>
5	Building Organizational capabilities; strengthening project management/ sales organization & enhancing digital

Optimizing organizational overheads; to be competitive & commensurate with our growth plans

capabilities to improve efficiency and controls



### All levers are well placed to drive growth

Strong Demand Momentum

Low-cost land bank at established locations

Diversified Launch pipeline targeting different segments & geographies

Enhanced Organizational capabilities

Strong
Balance sheet
Healthy
Cash flows

Calibrated approach towards strong business growth



# New Sales Bookings (Q1FY24)





#### **Steady Sales Momentum**



#### Well diversified Sales mix

- The Camellias, DLF 5, Gurugram:
  - ✓ Rs 564 crore
  - ✓ Sold 13 units
- One Midtown, New Delhi:
  - ✓ Rs 659 crore
  - √ Steady sales momentum
- New Products, Gurugram:
  - ✓ Independent Floors/Commercial SCOs
  - ✓ Rs 486 crore
  - ✓ Sustained demand for new products
- The Valley Garden, Panchkula:
  - ✓ Independent Floors
  - ✓ Rs 127 crore

## Development Potential





Location		Development Potential¹ (in msf)
Gurgaon		104
	DLF 5/DLF City	24
	New Gurgaon	81
Delhi Metropolitan Region		13
Chennai		12
Hyderabad		3
Chandigarh Tri-City Region		16
Kolkata		2
Maharashtra (Mumbai/Pune/Nagpur)		16
Bhuvaneshwar		6
GandhiNagar		2
Other Cities		11
TOTAL		187
Identified Pipeline of New Product Launches		41
Balance potential		146

~ 22% (41 msf) Land Bank monetization through scaling up launches over the medium term

# Launch Calendar (New Products) Continue to focus on value enhancement



	Initial Guidance		Launched till FY 22-23		Planned FY 23-24		Total Till FY23-24		Beyond FY 24	
Project	Size (~ in msf)	Sales Potential (~ in Rs crore)	Size (~ in msf)	Sales Potential (~ in Rs crore)	Size (~ in msf)	Sales Potential (~ in Rs crore)	Size (~ in msf)	Sales Potential ( ~ in Rs crore)	Size (~ in msf)	Sales Potential ( ~ in Rs crore)
Luxury Segment	10	12,500	10	15,240	5	12,400	15	27,640	-	-
Midtown, DLF- GIC Residential JV	8	17,500	2	4,405	-	-	2	4,405	6	13,100
Premium / Value	9	5,000	5	3,050	5	6,000	10	9,050	-	-
Commercial	2	2,500	1	1,339	0.7	660	1.7	2,000	0.9	1,975
Atrium Place (Commercial JV)	2.9	7,000	-	-	-	-	-	-	2.9	7,000
NOIDA IT Park	3.5	2,500	-	-	0.8	650	0.8	650	2.7	1,850
Grand Total	35	47,000	18	24,035	11.2	19,710	29	43,745	12	23,900
Cumulative									41	67,645

## Product Available for Sales Bookings: ~ Rs 25k crore



Available Inventory Rs 5,625 crore

Planned products (FY24 onwards) Rs 19,700 crore

Completed Inventory (Till 30<sup>th</sup> June-23) ~ Rs 2,623 crore Launched Products (Till 30<sup>th</sup> June-23) ~ Rs 3,002 crore

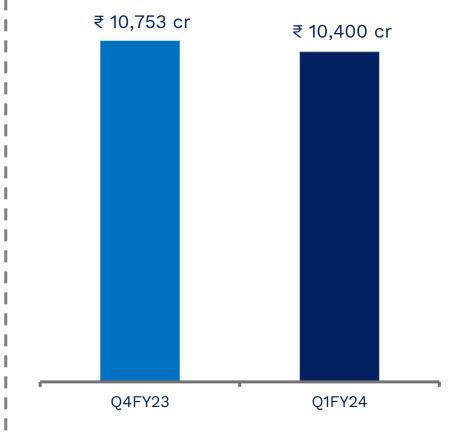
Planned residential developments across Gurugram/Chennai/Chandigarh Tri-city; to be launched subject to requisite approvals

### Residual Gross Margin as on 30.06.2023 Well poised for healthy margin recognition across next few years



Project	Gross Margin to be recognized from sales done till 30 <sup>th</sup> June-2023	Gross Margin to be recognized from Inventory as on 30 <sup>th</sup> June-2023
Completed Inventory		
Camellias	966	1,060
DLF 5	37	2
New Gurgaon	70	48
National Devco	250	447
Sub-Total	1,322	1,557
New Products (launched from Q3FY21 Onwards)	6,150	593
One Midtown (DLF Share )	505	272
Grand Total	7,978	2,422
Gross margin to be re	Rs. 10,400 crore	

## Gross Margin Movement



# Project Status - as on 30.06.2023





Project	Sales Booking (in Rs crore)	Total Inventory Value (in Rs crore)	Revenue recognized (in Rs crore)	Balance Revenue to be recognized (in Rs crore)	Balance Receivable (in Rs crore)
The Camellias	10,201	1,413	8,908	2,706	449
Others	30,388	1,210	29,399	2,198	343
Sub-Total	40,589	2,623	38,308	4,904	792
New Products*	20,812	3,002	460	23,353	14,263
G.TOTAL	61,400	5,625	38,768	28,257	15,055

# Project Execution Status: Area Under Development (34 msf by FY24 end) Calibrated scale-up; enhanced focus on timely execution



Segment	Under Construction 1st Apr'23	New Addition FY 23-24	Expected Completions FY 23-24	Closing Execution 1st Apr'24
DevCo				
Luxury*	13	5	2.8	15
Premium	-	5	-	5
Value	4	-	1.7	2.3
Commercial	2	0.7	-	2.8
Atrium Place (JV project)	2.9	-	-	2.9
Sub Total - DevCo ( A )	22	10.7	4.5	28.2
DCCDL Rentco Projects				
DT-Gurgaon	2.0			2.0
Mall of India, Gurugram		2.6		2.6
DT-Chennai	3.4		2.2	1.2
Sub Total - DCCDL Rentco Projects ( B )	5.4	2.6	2.2	5.8
Total ( A + B )	27	13.4	6.7	34

# Project Execution Status











One Midtown, New Delhi



# Project Execution Status



The Grove, DLF 5, Gurugram



Summit Plaza, DLF 5, Gurrugram



The Valley Gardens, Panchkula



Garden City Enclave, Sector-93, New Gurgaon



# Results highlights - Q1FY24 Sustained performance across all KPIs



New Sales Booking

Rs 2,040 crore

Collections

Rs 1,575 crore

Surplus Cashflow

Rs 665 crore

ESG/Credit Rating

DJSI Emerging Markets Index Constituent

> For 3<sup>rd</sup> consecutive year Only RE company from India

> > ICRA AA/Stable CRISIL AA/Stable

PAT

Rs 528 crore 12% y-o-y growth Net Debt

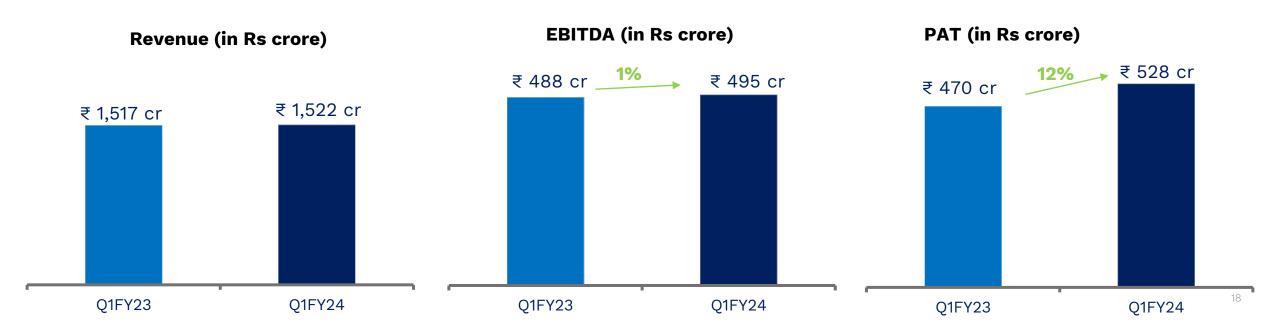
Rs 57 crore Lowest debt levels

'The Crest' – a luxury development in DLF 5, Gurugram, has been voted as the 'Project of the year' by U.S. Green Building Council (USGBC).

# Consolidated Results – Q1FY24 Revenue at Rs 1,522 crore; PAT at Rs 528 crore Y-o-Y growth of 12%



- ☐ Revenue stood at Rs 1,522 crore
- ☐ Gross margins at 52%
- ☐ EBITDA at Rs 495 crore; a Y-o-Y growth of 1%
- ☐ PAT at Rs 528 crore, Y-o-Y growth of 12%;
- ☐ Surplus cash generation of Rs 665 crore



# Consolidated Profit & Loss Q1FY24



Revenue at Rs 1,522 crore; PAT at Rs 528 crore Y-o-Y growth of 12%

Particular	Q1FY24	Q4FY23	% Change Q1FY24 - Vs Q4FY23	Q1FY23	% Change Q1FY24 - Vs Q1FY23
Revenue from operations	1,423	1,456	(2%)	1,442	(1%)
Cost of Sales	688	622	11%	672	2%
Gross Margin	735	834	(12%)	769	(4%)
Gross Margin%	52%	57%		53%	
Other income	98	120	(18%)	75	31%
Staff Cost	173	155	12%	123	40%
Other Expenses	166	282	(41%)	233	(29%)
EBITDA	495	518	(4%)	488	1%
EBITDA%	33%	33%		32%	
Finance costs	85	85	-	105	(19%)
Depreciation	36	36	-	37	(2%)
PBT before exceptional items	373	397	(6%)	346	8%
Tax (Deferred Tax)	101	113	(10%)	88	15%
PAT	272	285	(5%)	258	6%
Profit/loss from Cyber/Other JVs/OCI	256	296	(15%)	212	21%
PAT	528	581	(9%)	470	12%

# Consolidated Cash Flow Consistent surplus cash generation from Operations



Particulars		Q1FY24			
	Q1	Q2	Q3	Q4	
Inflow					
<ul> <li>Collection from Sales</li> </ul>	991	1,152	1,307	1,842	1,472
Rental Inflow	81	100	91	86	104
Sub-Total Inflow	1,072	1,252	1,398	1,929	1,575
Outflow					
•Construction	197	298	298	390	315
<ul><li>Govt. Approval fee/ Land acquisition/disposal</li></ul>	98	173	54	128	150
•Overheads	232	175	174	194	201
<ul><li>Marketing / Brokerage</li></ul>	62	77	109	98	113
Sub-Total Outflow	588	723	635	811	780
Operating Cash Flow before interest & tax	483	529	763	1,118	795
•Finance Cost (net)	53	66	68	81	60
•Tax (net)	(60)	6	(5)	(2)	2
Operating Cash Flow after interest & tax	490	457	701	1,039	733
<ul><li>Capex outflow / others</li></ul>	67	46	68	77	67
Net surplus/ (shortfall)	423	411	633	962	665
<ul><li>Dividend (Inflow from DCCDL)</li></ul>	-	451	-	408	-
<ul><li>Dividend (Outflow from DLF)</li></ul>	_	(742)			
Net surplus/ (shortfall)	423	119	633	1,369	665
Repayment of capex advance (Hyd Sez) <sup>1</sup>		_	(582)	0	
Net surplus/ (shortfall)	423	119	51	1,369	665

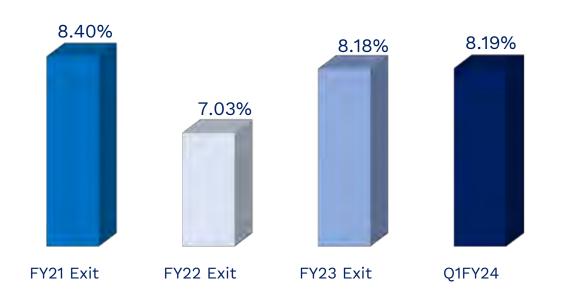
# Debt Update - Q1FY24

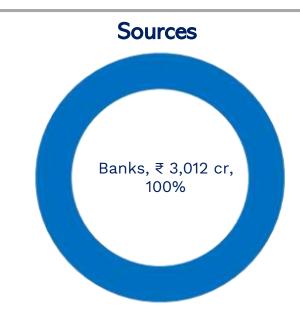




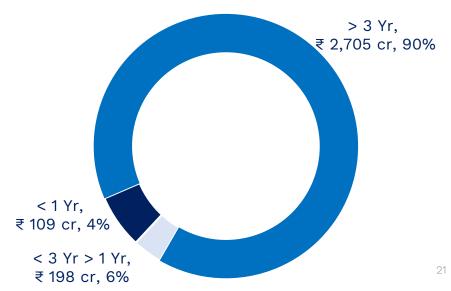
Particulars	Q1FY23	Q4FY23	Q1FY24
Gross opening debt	3,900	3,840	3,068
Less : Debt repaid during quarter	(172)	(774)	(121)
Add : New Borrowing during Qtr.	-	-	65
Less : Cash in Hand	(1,469)	(2,345)	(2,956)
Net Debt Position	2,259	721	57

#### **Interest Rate Movement**





### Repayment Schedule



### Debt Management Leading towards Surplus cash position



Particulars <sup>1</sup>	Amount (in Rs crore)
Net Debt as on 30.06.2023	(57)
Receivables (including New Products)	13,106
Construction Payables (including New Products)	(6,685)
Capex (Rental assets ~ 2.5 msf)	(876)
Surplus Cash position	5,488
Completed Inventory / New Products Inventory	4,333

- ☐ Project receivables significantly higher than all current liabilities leading to Surplus cash position
- ☐ New Products / Completed inventory to further improve cash flow generation

## Consolidated Balance Sheet Abstract



Particulars	As on 30.06.2023	As on 31.03.2023
Non-Current Assets	28,464	28,157
Current Assets	26,633	25,771
Total Assets	55,097	53,928
Equity	38,219	37,692
Non-current Liabilities	5,034	5,051
Current Liabilities	11,844	11,185
Total Liabilities	55,097	53,928

# Rental Portfolio Snapshot (DLF Limited) - Q1FY24



Building	Leasable Area	Leased Area	Vacant Area	% Leased Area	Weighted Average rate	WALE	GAV <sup>1</sup>
	(in msf)	(in msf)	(in msf)		(in Rs psf)	(months)	(in Rs crore)
DLF Center, Delhi	0.17	0.15	0.01	92%	375	58	1,029
DLF5	0.58	0.58	0.0	100%	46	8	915
IT Sez, Kolkata	1.05	0.96	0.09	91%	34	85	820
Gateway Tower, Gurugram	0.11	0.11	0.0	100%	124	6	219
Sub-Total: Offices	1.9	1.8	0.10	95%			2,982
Chanakya, Delhi	0.19	0.17	0.02	92%	283	72	398
Capitol Point, Delhi	0.09	0.06	0.03	69%	417	54	303
South Square, Delhi	0.06	0.06	0.0	97%	95	47	84
Sub-Total: Retail	0.34	0.30	0.05	87%			785
Total: Operational Portfolio	2.2	2.1	0.15	93%			3,767



### Maintaining Leadership position in Safety/Sustainability & Wellness

#### Leadership in Energy and Environmental Design ("LEED") Journey

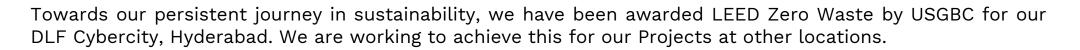




Fresh Air Intake Enhancement **2023:** U.S. Green Building Council confers DLF's Rental Business as the World leader in **LEED Zero Water.** Holds 45 LEED Zero water certifications, highest in the world.

We have doubled the fresh air intake per hour in all our Offices' buildings. We are the first real estate developer to achieve this unique engineered job, which has been thoroughly inspected, measured and certified by a leading Swiss company (M/s SGS).

LEED Zero WASTE





#### Other milestones:

- Achieved first LEED Platinum Certification for 9 blocks of DLF Cybercity, Chennai
- ~40.4 msf portfolio is **LEED\*** ® **Platinum certified** by US Green Building Council



- DLF Cybercity, Gurugram The **world's 1**<sup>st</sup> **developer owned community** certified with LEED Platinum under LEED v4.1 Cities and Communities.
- 18 Swords of Honour Awards, the highest in the world.



Portfolio Snapshot - Q1FY24
Healthy demand for new assets; Marginal occupancy drop in SEZs; Retail continues with sustained momentum

Building	Leasable Area	Leased Area	Vacant Area	% Leased Area	Weighted Average rate	WALE	GAV <sup>1</sup>
	(in msf)	(in msf)	(in msf)	Area	(in Rs psf)	(months)	(in Rs crore)
Cyber City	11.6	10.7	0.9	92%	107	73	18,780
Cyber Park	2.9	2.9	0.0	99%	114	84	5,357
One Horizon Centre	0.8	0.8	0.0	99%	161	50	2,135
Downtown, Gurugram <sup>2</sup>	1.7	1.6	0.1	93%	119	128	2,891
Kolkata IT Park	1.5	1.5	0	98%	32	78	733
Chandigarh IT Park	0.7	0.6	0.1	85%	51	77	520
Sub-Total; Office (Non-SEZ)	19.2	18.1	1.1	94%			30,416
Cyber Sez	3.3	2.7	0.6	82%	77	47	4,562
Silokhera Sez	2.2	1.5	0.7	67%	66	86	1,933
Chennai Sez	7.8	6.6	1.2	84%	73	69	8,519
Hyderabad Sez	3.1	2.6	0.5	84%	58	66	2,457
Sub-Total: Office (SEZ)	16.5	13.4	3.1	82%			17,471
Sub-Total: Office	35.7	31.5	4.2	88%			47,887
Mall of India, NOIDA	1.97	1.96	0.0	100%	123	69	3,607
Emporio	0.3	0.28	0.03	90%	453	33	1,639
Promenade	0.48	0.48	0.0	100%	211	76	1,572
Cyber Hub	0.46	0.45	0.01	99%	150	66	1,088
DLF Avenue	0.52	0.52	0.0	99%	156	72	1,463
City Centre	0.2	0.15	0.04	80%	23	78	116
Sub-Total: Retail	3.9	3.8	0.1	98%			9,485
Tatal: On anational Boutfalia	20.6	25.2	4.0	000/			F7.070
Total: Operational Portfolio Under Construction <sup>2</sup>	39.6	35.3	4.3	89%			57,372
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Downtown Gurugram	2.0	1.5	0.5	74%	131		1,455
Downtown Chennai	3.3	2.9	0.4	87%	81		2,380
Total -Under Construction	5.3	4.4	0.9	82%			3,835
Development Potential	25	-	-	_			10.394
Grand Total	70	39	6				71,600

<sup>&</sup>lt;sup>1</sup> GAV: As per C&W valuation Report basis data as on March 31,2023; <sup>2</sup>Downtown Gurugram & Chennai include hard option of 0.56 msf & 0.73 msf respectively



## **Offices: Tenant Mix**

### I CHAIL WIIX

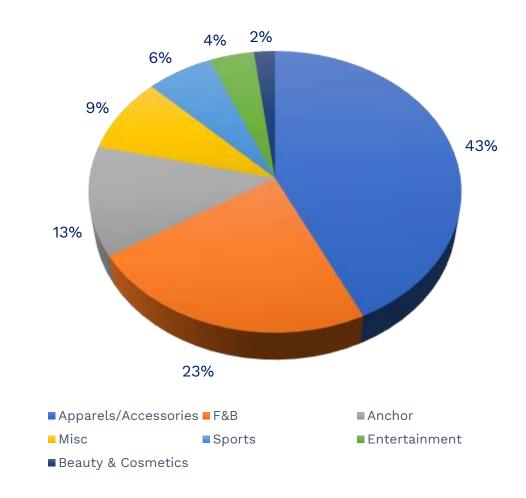
#### Q1FY24 (based on revenue)

Top 10 Tenants	%
Cognizant	4%
American Express	3%
IBM	3%
EY	2%
Concentrix	2%
KPMG	2%
BA Continuum	2%
BT	2%
TCS	2%
Simpliworks	2%
Total	24%

#### Q1FY24 (based on leased area)

Top 10 Tenants	%
Cognizant	5%
IBM	4%
Concentrix	3%
American Express	3%
TCS	2%
BT	2%
EY	2%
BA Continuum	2%
KPMG	2%
Simpliworks	2%
Total	26%

## Retail Tenant Mix





Development Update
New Product development remains on track

Project	Project Size (in msf)	Current Status	Latest Updates
DLF Downtown, Gurugram	~ 12	<ul> <li>✓ Phase I (Office): 1.7 msf</li> <li>✓ Phase II (Office): 2 msf</li> <li>✓ Phase III</li> <li>■ Retail: 2.6 msf</li> <li>■ Offices: 5.5 msf</li> </ul>	<ul> <li>✓ Phase I: Completed; rentals commenced</li> <li>✓ Phase II: under development; pre-leasing/hard-option of 1.5 msf</li> <li>✓ Phase III: planning at advanced stage</li> </ul>
DLF Downtown, Chennai	~ 7	<ul><li>✓ Phase I (Office): 1 msf</li><li>✓ Phase II (Office): 2.3 msf</li></ul>	<ul> <li>✓ Phase I: under development; 100% pre-leasing</li> <li>✓ Phase II: under development; pre-leasing/hard-option 1.9 msf</li> </ul>
Grand Total	19	5.3 msf under development	

# Development Update











# Result Highlights - Q1FY24



Rental income grew by 13% Y-o-Y; driven by double digit growth across portfolio

Rental Revenue<sup>1</sup>
Rs 1,047 crore

Gross Leasing

1.5 msf

Net Debt

Rs 18,328 crore

Rating

ICRA AA/Positive
CRISIL AA/ Positive [NCD]

Operational

Portfolio

39.6 msf

Sustainability

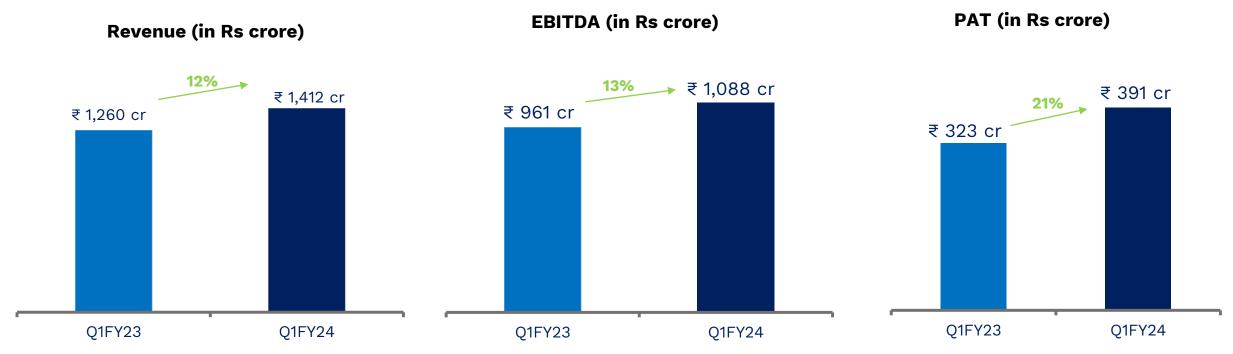
DLF Rental Business conferred as world leader for LEED Zero Water by USGBC

# DCCDL (Consolidated): Q1FY24 Results



Revenue increased by 12% Y-o-Y due to higher rental revenues; PAT at Rs 391 crore; 21% growth

- ☐ Revenue at Rs 1,412 crore, Y-o-Y increase of 12%
  - ✓ Office rentals witnessing steady growth 13% Y-o-Y;
  - ✓ Retail revenues grew by 12% driven by sustained momentum
- ☐ EBITDA at Rs 1,088 crore; Y-o-Y increase of 13%
- ☐ PAT at Rs 391 crore, Y-o-Y increase of 21%



# DCCDL (Consolidated): Financial Summary - Q1FY24 Revenue up by 12%; PAT at Rs 391 crore; 21% Y-o-Y growth



Particulars	Q1FY24	Q4FY23	% change Q-o-Q	Q1FY23	% change Y-o-Y
Rental Income					
Office	856	859	-	759	13%
Retail	187	194	(4%)	167	12%
Service & Other Operating Income	352	338	4%	299	18%
Other Income	16	37	(55%)	35	(53%)
Total Revenue	1,412	1,428	(1%)	1,260	12%
Operating Expenses	324	347	(7%)	299	8%
EBITDA	1,088	1,081	1%	961	13%
Finance cost	397	406	(2%)	361	10%
Depreciation	152	156	(2%)	151	-
PBT	540	518	4%	449	20%
Tax	149	166	(11%)	123	21%
Other Comprehensive Income		42	-	(3)	-
Total Comprehensive Income	391	394	(1%)	323	21%

# DCCDL (Consolidated): Cash Flow Abstract Net Surplus generation of Rs 448 crore



Particulars	FY23	Q4FY23	Q1FY24
Operating Cash flow before Interest & tax	4,103	1,031	1,106
Interest Expense (Net)	(1,380)	(331)	(338)
Tax (net) <sup>1</sup>	(419)	(142)	(131)
Operating Cash flow after Interest & tax	2,304	559	637
Capex	(1,196)	(277)	(189)
Net Surplus/Deficit – After Capex	1,108	281	448
Dividend	(1,431)	(679)	-
Capex advance refund(Hyd Sez)	582	-	-
Net Surplus/Deficit	259	(398)	448

# DCCDL (Consolidated): Balance Sheet Abstract

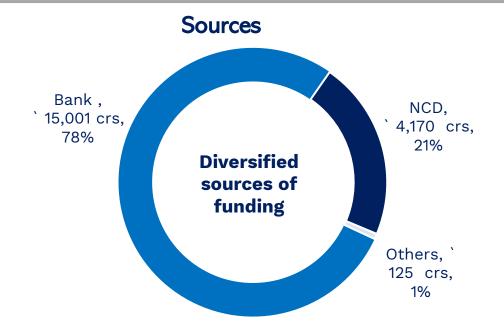


Particulars	As on 30.06.2023	As on 31.03.2023	
Non-Current Assets	29,574	29,408	
Current Assets	1,209	2,311	
Total Assets	30,783	31,719	
Equity	6,818	6,429	
Non-current Liabilities	19,778	19,075	
Current Liabilities	4,187	6,215	
Total Liabilities	30,783	31,719	

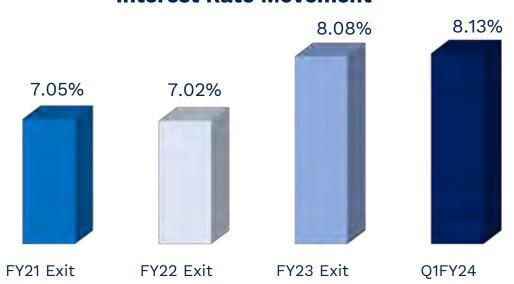
# DCCDL (Consolidated): Debt Update - Q1FY24



Particulars	Q1FY23	Q4FY23	Q1FY24
Gross opening debt	20,137	20,486	20,817
Less : Debt repaid during quarter	(1,290)	(719)	(4,044)
Add : New Borrowing during Qtr.	2,000	1,050	2,522
Less : Cash in Hand	(1,586)	(2,045)	(967)
Net Debt Position	19,261	18,772	18,328



#### **Interest Rate Movement**



### Repayment Schedule



### Disclaimer



This presentation contains certain forward-looking statement concerning DLF's future business prospects and business profitability, which are subject to a number of risks and uncertainties & the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to such statements include, but are not limited to, earnings fluctuations, our ability to manage growth, competition, economic growth in India, ability to attract & retain highly skilled professionals, time & cost overruns on contracts, government policies and actions related to investments, regulation & policies etc., interest & other fiscal policies generally prevailing in the economy. The Company does not undertake to make any announcements in case any of these forward-looking statements become incorrect in future or update any forward-looking statements made from time to time on behalf of the Company.

Area represented in msf within the presentation above should be read with a conversion factor of ~ 1 msf = 92,903 sq. meters.

